

MINUTES
MEETING OF THE BOARD OF TRUSTEES
APPALACHIAN STATE UNIVERSITY

Friday, December 2, 2022
1:00 p.m.
Chancellor's 5th Floor Boardroom
Hickory Campus

CALL TO ORDER: The Board of Trustees of Appalachian State University met at the call of the Chair and the Chancellor in the Chancellor's Boardroom on the Hickory Campus on Friday, December 2, 2022, at 1:00 p.m. Chair Kimberly M. Shepherd presided and called the meeting to order.

MEMBERS PRESENT:

James M. Barnes
J. Jeffries Chesson
Fairley Bell Cook
Anita B. Greene
James E. Harris
Scott K. Lampe
Gabe Montalbano
James K. Reaves
Mark E. Ricks
E. Bonnie Schaefer
Kimberly M. Shepherd
R. Thomas Sofield
Steven D. Wyatt

OTHERS PRESENT:

Dawn Antonucci
Jane Barghothi
JJ Brown
C. Philip Byers, UNC Board of Governors
Sheri Everts, Chancellor
Hank Foreman
Megan Hayes
Dan Layzell
Paul Meggett
Heather Norris

CONFLICT OF INTEREST NOTICE: Chair Shepherd read the following statement:

"Under the State Government Ethics Act, all voting members of the Board of Trustees have a duty to avoid conflicts of interest and appearances of conflicts. Looking at the agenda for today's meeting, does anyone know that you have a conflict of interest or an interest that would give rise to the appearance of a conflict of interest? If so, please let me know now."

Chair Shepherd also read the following: “As we begin the business portion of the meeting, I would like to remind everyone of the Board’s expectations for conduct at our meetings. We ask that those attending today remain respectful of fellow attendees and the Board. Those attending an official meeting may not engage in conduct that is inconsistent with our bylaws or that interferes with the rights of others to observe and listen to the proceedings. Any individual who disrupts the meeting will be asked to leave and may be subject to arrest.”

ROLL CALL: Chair Shepherd asked Dawn Antonucci to call roll to verify all participants at the meeting.

RECOGNITION OF VISITORS: Chair Shepherd welcomed Board of Governors Member Philip Byers, guests and press in attendance as confirmed during the roll call.

APPROVAL OF ABSENCES: None to report.

REMARKS FROM CHANCELLOR EVERTS: (see Attachment 1).

REPORT FROM ACADEMIC AFFAIRS COMMITTEE: Chair Shepherd recognized Trustee James Barnes, Chair of the Academic Affairs Committee, for this report.

Trustee Barnes reported the Academic Affairs Committee met and approved the September 15, 2022 meeting minutes.

University Libraries Presentation

Dr. Sue Polanka, Dean of the University Libraries, gave a presentation on the broad support the university libraries provide to the faculty, staff, and students of Appalachian State. This fall they held a grand opening for the newly reimagined Makerspace, where students and faculty can access tools and learn new skills such as 3-D printing, circuitry, robotics, and sewing.

Last summer, the Special Collections Research Center of the Library acquired the Mantanya Ophee (ō’ fee) Collection, one of the world’s largest collections of guitar music from the 19th and early 20th centuries. Included in this collection are over 2,000 rare early and first editions of major guitar composers and rare music for the Russian 7-string guitar.

The Stock Car Racing Collection is preserving racing history by building a comprehensive repository of stock car racing materials including the Richard Petty Collection and the Bob Myers Collection. The collection houses more than 15,000 photos and more than 100,000 pieces of memorabilia documenting this popular sport that is near and dear to many North Carolinians.

In addition, the Library has received over \$1 million dollars in new pledges and outright gifts. These donations ensure that the phenomenal work and support provided by the Library will continue.

Office of Diversity Annual Report

Dr. Jamie Parson, Chief Diversity Officer, presented her annual report on institutional diversity and inclusion efforts to ensure that the campus is an inclusive and welcoming community to all. App State continues to expand recruitment efforts for students, staff, and faculty by developing partnerships with affinity groups such as the African-American Alumni Network and expanding outreach to rising high school seniors. A Diversity & Inclusion Accountability Team has been established and affinity groups for diverse communities have been expanded.

Dr. Parson's annual report provided staffing numbers and institutional budgeting for Diversity & Inclusion operations and activities. She shared with the Committee the signature Diversity & Inclusion programming available year-round including the Affinity Group Social, the Chancellor's Inclusive Excellence Awards, and the Juneteenth Celebration.

Trustee Barnes stated this concluded his report from the Academic Affairs Committee (see Appendix A).

REPORT FROM ATHLETICS COMMITTEE: Chair Shepherd recognized Trustee Thomas Sofield, Chair of the Athletics Committee, for this report.

Introduction / Student-Athlete Presentations

Trustee Sofield stated the Athletics Committee met earlier today and began with a presentation given by Head Volleyball Coach, Sarah Noble, who gave the Committee insight into the team's recently concluded season. In her first year leading the Mountaineers, the program's overall record improved tremendously, where the team earned 18 total wins in 2022. The team also improved from 3 conference wins in 2021, to a total of 11 this season.

Presentation from Director of Athletics

Director of Athletics, Doug Gillin, provided a presentation to the Committee beginning with an update on academic performance, where App State Student-Athletes led the Sun Belt Conference in Honor Roll selections during the previous academic year.

In the month of September, App State hosted ESPN College Game Day, where the show earned some of its best television ratings in the last decade. Competitively, the Mountaineer Field Hockey team finished as Runner-Up in the Mid-American Conference Championship, while Head Coach Meg Dawson earned Coach of the Year following the team's best season since joining the league.

Facilities updates were then discussed, including completed studies on a new Indoor Practice Facility, as well as enhancements to Kidd Brewer Stadium which could include new concourse, concessions, and premium seat areas.

To conclude the meeting, the Committee was provided with updates on recent revenue generation efforts, including a record year in Football ticket sales, concessions sales, and overall attendance.

Trustee Sofield stated that this concluded his report from the Athletics Committee (see Appendix B).

REPORT FROM THE AUDIT COMMITTEE: Chair Shepherd recognized Trustee Steve Wyatt, Chair of the Audit Committee, for this report.

Trustee Wyatt stated the minutes from the prior Audit Committee meeting of September 15, 2022 were reviewed and approved.

Trustee Wyatt shared the committee received an update on the current audit plan progress. The internal audits reviewed and discussed for this quarter were:

- A compliance audit of the Office of Title IX Compliance Policies was completed. No findings were reported.
- An investigation regarding Years of Service in Banner was completed. The allegation was unsubstantiated. The investigation revealed a process issue that has led to an additional audit added to the Audit Plan.
- Annual Campus-Wide Reviews were conducted for fund reconciliations. Instances of non-compliance were found. Recommendations were made to follow University policies and procedures and hold non-compliant parties accountable and to ensure all parties are aware of applicable training.
- Quarterly Campus-Wide Reviews were conducted for fixed assets and travel disbursement. No findings were reported.

Trustee Wyatt stated an update was also provided on external audits currently in progress and that the Committee received an update on:

- a. Internal audit staffing changes
- b. Hotline presentations and awareness

Trustee Wyatt stated this concluded his report from the Audit Committee (see Appendix C).

REPORT FROM FINANCE AND OPERATIONS COMMITTEE: Chair Shepherd recognized Trustee Jeff Chesson, Chair of the Finance & Operations Committee, for this report.

Trustee Chesson stated the Committee approved the September 2022 minutes of the Finance and Operations Committee.

Trustee Chesson shared the first action item is the approval of proposed tuition and fee increases for Fiscal Year 2024. These proposed increases are based on UNC System guidance which

stated that there can be no residential tuition increase for undergraduates but could include market-rate adjustments for non-residential undergraduates and all graduate students. Mandatory fees may be increased up to 3% in total to cover inflationary cost increases only, no new services. Tuition and Mandatory Fee increases require UNC Board of Governors approval.

The proposed increase of 4.9%, or \$992 for non-resident undergraduate tuition, 5% increase for graduates, \$242 for resident and \$992 for non-resident. The additional revenue of \$1.69M will be utilized to establish four new faculty, two new academic advising and six academic support positions.

New school-based tuition increases are being requested for the Masters' programs in Occupational Therapy and Speech-Language Pathology. In addition, an increase of \$25 per credit hour on existing master's programs in the College of Business. A new program fee of \$150 is being requested for the Veterinary Technology program.

Fee increases are capped at 3% by the legislature. The student fee increase recommended is 3% overall, which equals \$91. Student fee increases are \$17 for Educational and Technology, \$23 for Athletics, \$36 for Student Education/Recreation/REI, \$10 for Health Services, and \$10 for Marching Band.

These is also a proposed increase in miscellaneous service charges for Housing and Meal Plans. Housing rates will increase by 5.1% for existing dorms. The Standard Room rate will increase by \$284 and the "All You Care to Eat - All Access" meal plan will increase by 5% or \$268.

Trustee Chesson stated the second action item is the approval of proposed resolutions supporting the University entering into agreements for a Faculty-Staff Housing Project and District Energy System Project associated with the University's Innovation District pending UNC Board of Governors approval. The associated materials are included as Exhibit D-2 in your December BoardEffect materials.

Trustee Chesson stated the final item is the approval of three capital projects. The associated materials are included as Exhibit D-3 in your December BoardEffect Materials.

Finally, Associate Vice Chancellor Nick Katers presented the capital projects update report as an informational item.

Trustee Chesson stated this concluded his report for the Finance and Operations Committee (see Appendix D).

REPORT FROM STUDENT AFFAIRS: Chair Shepherd recognized Trustee Fairley Bell Cook, Chair of the Student Affairs Committee, for this report.

Trustee Cook shared the Student Affairs Committee met and discussed three informational items.

Mr. Matt Dull provided an update from the September Committee meeting on the recreational wellness plans for program and facility enhancements. Additional updates will be provided to the Board as these initiatives continue to move forward.

The second agenda item consisted of an update and discussion on University Housing planning. Throughout Covid, the local housing market has changed with individuals who previously rented to students converting their properties to short term rentals. This shift has placed greater challenges on students to find appropriate housing. Matt Dull provided an update on a service agreement with the Sleep Inn in Boone for the 2023-2024 academic year. As we continue to have slow and steady growth as a campus, this service agreement will provide incoming transfer students an opportunity to live in housing operated by the University. University Housing is excited to be able to proactively plan for next year with this agreement. The University has also engaged with Brailsford and Dunleavy on a housing study to determine future needs and growth on the Boone campus. We anticipate the study will be completed in Spring of 2023 with additional information shared with the Board at a future meeting.

Trustee Cook stated the last agenda item consisted of an informational presentation by Dr. Lee Ball, Chief Sustainability Officer. Dr. Ball shared about the support and resources available for students experiencing food insecurity. Dr. Ball discussed the Food Hub located out of his office, and the many food pantries his office works to support in various locations across campus. Additionally, he informed us of the Free Store which is available to assist students with other needs. As you consider any end-of-year gifts, I ask that you consider supporting the Food Pantry, Mountaineer Emergency Fund or one of our other funds that support students in need.

Trustee Cook stated that this concluded her report from the Student Affairs Committee (see Appendix E).

CONSENT AGENDA: Upon motion duly made and seconded the consent agenda was approved as presented and consisted of the following items:

Approval of the 9.16.22 Meeting Minutes
Tuition & Fees – (EXHIBIT D-1)
Innovation District Phase 1 Resolutions - (EXHIBIT D-2)
Capital Projects Approval - (EXHIBIT D-3)

REMARKS FROM CHAIR SHEPHERD: Chair Shepherd thanked the Committees and Chairs for their reports and shared the next scheduled Board of Trustees Meeting for Appalachian State University will be held on Friday, March 24, 2023.

CLOSED SESSION: Chair Shepherd announced that she would entertain a motion for the Board to convene in closed session. Chair Shepherd asked that Chancellor Everts, the Provost and Executive Vice Chancellor, Vice Chancellors, General Counsel, Chief Communications Officer, Athletic Director and the Assistant Secretary join the Trustees in closed session.

Chair Shepherd stated the livestream would be closed as we enter into closed session. Once we return to open session, the livestream will resume.

Upon motion duly made and seconded, the Board convened in closed session to:

prevent the disclosure of privileged or confidential information pursuant to North Carolina General Statute, Section 126-22 in accordance with [N.C.G.S. §143-318.11(a)(1)];

prevent the premature disclosure of an honorary degree, scholarship, prize, or similar award in accordance with [N.C.G.S. §143-318.11(a)(2)];

consult with the University's attorney in order to preserve the attorney-client privilege pursuant to [N.C.G.S. §143-318.11(a)(3)]; and

consider the qualifications, competence, performance, character, fitness, conditions of appointment, or conditions of initial employment of an individual public officer or employee or prospective public officer or employee in accordance with [N.C.G.S §143-318.11(a)(6)].

PUBLIC SESSION RECONVENED: Upon motion duly made, seconded, and approved the Board reconvened in open session at 2:00 p.m.

ADJOURNMENT: There being no further business, the meeting was adjourned at 2:01 p.m.

Kimberly M. Shepherd, Chair

By:



Dawn Antonucci

Assistant Secretary

Remarks from Chancellor Sheri Everts to the Board of Trustees

Friday, December 2, 2022

Good afternoon and welcome to the first App State Board of Trustees meeting on our Hickory Campus! I'm thrilled that the App State Hickory Campus now comes right up on Google Maps when you search for it! On behalf of the entire university community, I'd like to extend a warm welcome to each of you. I am thrilled to host you here today and would like to take this opportunity to thank you for your support, which has led to our being in this location today. Thank you very much.

Our last meeting took place the same day ESPN's College GameDay bus arrived at App State. This marked a key moment in App State's recent history, and a long-standing goal of mine for App.

It also didn't hurt ESPN's ratings! Their viewership, which ranged from 2.2 to 2.8 million people, increased by 15% over their 2021 viewership for the same week.

What our Athletic Director Doug Gillin likes to refer to as ESPN's "three-hour infomercial" for App State has been valued by our team as having a conservative advertising value equivalency of more than \$364,650,000.

Additionally, since September 10th:

- nearly 4,000 web and print articles have mentioned both App State and College GameDay, for a total advertising value equivalency of more than \$131 million; and
- App State and College GameDay were mentioned in 965 separate broadcasts on TV, radio and podcasts, reaching more than 414.6 million viewers and listeners.

We prominently placed "Apply Now" links on all of our College GameDay publicity and have already seen an increase in applications of 25%! We expect to see additional increases in enrollment, fundraising and media interest in the work of our faculty, staff and students as a result of this unprecedented publicity for App State.

The event was so much fun, and we were so excited by Luke Combs taking time between back-to-back concerts to join us as the celebrity guest picker, but my favorite part of the day was awarding a year of tuition and fees to three App State students who won the poster contest. I still can't believe I'm the first chancellor or president to think of doing this!

Last month, during the UNC System Board of Governors meeting, I participated in a panel discussion on the changing landscape of public university leadership. Along with NC State Chancellor Woodson, N.C. A&T Chancellor Martin and UNC Pembroke Chancellor Cummings, I discussed topics that included the increasingly important role of college athletics for universities. We also discussed student success, campus safety, state funding for higher education, lessons learned from COVID, the future of college enrollment and building strong leadership teams. I was privileged to join this group of longest-serving chancellors in the UNC System as we shared our perspectives.

During their November meeting, the board recognized two members of App State's police department who received Awards of Valor. Capt. Johnny Brown and Officer Tylor Greene were honored for their acts of bravery and heroism. On behalf of the entire App State Community, I congratulate them on this well-deserved honor and extend our thanks for their outstanding service to App State and the greater community.

The board also approved a new performance-based funding model for System institutions. As it has been developed, discussions around this new funding model have been taking place on our campus and across the System. The new funding model will incentivize enrollment growth as well as student outcomes that include university productivity, affordability, graduation rates and align with the goals outlined in the board's five-year Strategic Plan.

This is the slide that was projected during a discussion of campus enrollment. As you can see, App State is in a position of strength in this regard. We will continue to share updates on the funding model and what it will mean for App State.

Preliminary Analysis

	Certified Appropriation FY23	Total 2-year Change (Est.)*	% Change	Total 2-year Change with Cap	% Change	Capped Losses
ASU	\$ 150,108,008	\$ 5,580,486	3.7%	\$ 5,580,486	3.7%	\$ -
ECU	318,859,870	(6,454,224)	-2.0%	(6,454,224)	-2.0%	-
ECSU	37,533,622	976,124	2.6%	976,124	2.6%	-
FSU	55,163,966	(1,772,534)	-3.2%	(1,772,534)	-3.2%	-
NCA&T	110,032,073	(1,302,081)	-1.2%	(1,302,081)	-1.2%	-
NCCU	87,098,420	(2,862,790)	-3.3%	(2,862,790)	-3.3%	-
NCSU	437,943,639	3,275,270	0.7%	3,275,270	0.7%	-
UNCA	47,646,984	(2,693,935)	-5.7%	(2,144,114)	-4.5%	(549,821)
UNC-CH	499,703,885	8,621,922	1.7%	8,621,922	1.7%	-
UNCC	265,761,673	(6,507,995)	-2.4%	(6,507,995)	-2.4%	-
UNCG	181,788,127	(11,206,906)	-6.2%	(8,180,466)	-4.5%	(3,026,441)
UNCP	78,320,733	(3,889,970)	-5.0%	(3,524,433)	-4.5%	(365,537)
UNCW	147,888,777	2,749,952	1.9%	2,749,952	1.9%	-
UNCSA	34,894,255	(335,747)	-1.0%	(335,747)	-1.0%	-
WCU	133,784,234	(2,502,685)	-1.9%	(2,502,685)	-1.9%	-
WSSU	65,004,094	(2,548,616)	-3.9%	(2,548,616)	-3.9%	-
Total	\$ 2,651,532,360	\$ (20,873,729)	-0.8%	\$ (16,931,931)	-0.6%	\$ (3,941,798)

*Total of 2021 enrollment change funding plus estimated 2022 enrollment change funding based on preliminary data. 2022 figures will be finalized in January based on Fall End-of-Term SCH data.



Earlier this week, we held a holiday celebration for faculty and staff. The Grandview Ballroom, the room in which this board usually meets, was filled with nearly 400 employees who were catching up, sharing stories, networking, laughing and getting some business done over a glass of wine, live music and excellent food, including a s'mores-making station. This is the first time since before COVID that we have had an employee event that was so well attended, and the largest attendance ever to our holiday party. The room was full of energy from passionate and engaged employees who are excited about their work, and it was invigorating. Thank you to Margaret McCoy, Chef Tony and the phenomenal App State University Events and Catering teams!

Just a few days prior, the same room was filled with local students ranging in age from 5 to 18, riveted by a presentation from Dr. Baker Perry about his National Geographic expeditions to Mount Everest. They had spent the morning with science educator Jeff Goodman, who — among other fun antics — demonstrated physics by standing on his head and drinking water ... and they also got to get up close and personal with App State's winning solar vehicle and our phenomenal solar vehicle team.

After lunch with me, during which I provided each of them with a book, they got autographs from Yosef, a tour of the Athletics training room and special access to the football field.

These students are, as we call them, our AppKIDS, a group of local children who have been identified by their school counselors as being in financial need. As many of you know, the AppKIDS program,

begun by our Staff Senate and sustained by generous donations for 42 years, ensures that these children receive much-needed clothing, school supplies and hygiene items. For many of the children, this event is the only time of year they are able to get new clothes. With generous support from Trustee Ricks and other donors, we have been able to extend this program beyond the annual winter shopping trip to fun and educational experiences throughout the year.

Those of us who have volunteered to spend time with these children can tell you it is one of the most rewarding experiences a person can have, and we see the benefits of it lasting generations. Some of our staff who were beneficiaries of this program as children are now volunteers for the program.

I want to thank Vice Chair Ricks, in particular, for your generous support for AppKIDS. We are ensuring these students not only have some very immediate needs met, but that they also see the possibility of a college education in their futures.

During Thanksgiving Break, Campus Dining staff, along with volunteers, served 127 meals to students who live in residence halls who were not able to go home for the break.

Students were able to get made-to-order, hot meals from the grill, as well as a turkey dinner on Thanksgiving.

International students, those who must work over the break and those who don't have stable housing often remain in our residence halls during breaks, and they were very appreciative!

Thank you to the Campus Dining team for going above and beyond during the holidays.

Scholarship support remains a top fundraising priority for us. It is critical to our remaining competitive in the higher education landscape and to fulfilling our mission of increasing access to education for the people of North Carolina.

Last month, I spent an evening with the Chancellor's Scholars, more than 50 students who have earned full institutional costs for four years through the most competitive academic scholarship at App State. These incredible scholars are completing undergraduate research in the areas of chemistry, forensic science, exercise science, music therapy, biology, marketing, public administration, political science and many others. On this evening, they wanted to be together — in person — to celebrate, and it was a lovely get-together.

Throughout the year, we have celebrated our student scholarship recipients at a number of events. Whether they are our Diversity Scholars who are breaking barriers for underrepresented students at App State and beyond, Golden LEAF Scholars who are working to end food insecurity in their communities or students whose futures would not include college without financial assistance, they are working hard, earning their degrees and contributing to their communities every day.

With the benefit of the best public undergraduate education in the Southeast, strong mentorship from passionate faculty and support from staff who help ensure their success, these students are making real and powerful differences in communities across the state and region now and creating a bright future for themselves and generations to come.

In the last year, we awarded academic scholarships and aid to more than 8,000 students based on scholarly abilities, academic achievements and financial need. Nearly half of these recipients identified as first-generation college students.

Nearly 70% of App State students rely on some form of financial assistance to pay for college. The global pandemic amplified the need for financial support for students from rural areas, those who are first-generation college students and students from underrepresented populations, in particular.

In the last fiscal year, we raised more than \$36 million in support of our students, and nearly 40% of our students received scholarship support.

As a first-generation college graduate myself, I know first-hand — just as everyone in this room knows through your own experiences — that education changes lives, for generations.

As we sit in this new building, anticipating a future in which App State will help meet the needs of even more people in the region, we understand keenly that increasing scholarship support is key to ensuring access for even more students to an education at the premier public undergraduate institution in the Southeast.

Many of you have contributed to support our students. Your gifts are making real and powerful differences. I thank you so very, very much!

With our steady enrollment growth and demand for on-campus housing for new first-year and transfer students, coupled with limited student housing development in the off-campus market, Vice Chancellor J.J. Brown and his Student Affairs team regularly review our Master Plan for student housing. A new housing master plan and demand study, to assist with long-term planning, will be completed in spring of 2023.

To meet anticipated short-term demand, we will enter into a service agreement with the Sleep Inn in Boone for the 2023–24 academic year, and we have modified the timing of Newland Residence Hall's renovation. Combined, these actions will ensure more than 300 additional beds will be available for new, incoming first-year and transfer students in fall 2023.

This year saw additional advancement with our lab schools. As we congratulated our fourth class of graduating mini-Mountaineers from App State's first lab school, the Appalachian State University Academy at Middle Fork, in Walkertown, we were planning the opening of our second lab school — the App State Academy at Elkin. Combined, the two schools serve more than 370 students in kindergarten through fifth grade.

As you know, we are now the only UNC System institution to operate two lab schools. We greatly appreciate the strong and steady leadership from Dean Spooner and the amazing collaborative team in the Reich College of Education for their work with these academies, which are becoming models for student success across the state of North Carolina. We also appreciate the strong support from Gov. Byers, who is a champion for the success of young people throughout the entire state and has been a leader in ensuring the continued support and success of our lab schools. Thank you, Gov. Byers.

Earlier this week, Trustee Chesson, who sits on the Elkin Academy Advisory Board, visited the third grade class he has "adopted" to learn about what they are studying (and I understand he also brought them a giant bag of candy — Mars candy, I assume!) As I know Trustee Chesson can attest, spending time with our mini-Mountaineers is inspiring, and it reminds us of the power of a strong connection between elementary education and higher education. Each of these students can now see a college education in their future. Thank you, Trustee Chesson.

Along with Professor James Sherman in the Department of Physics and Astronomy, three App State students received NASA-funded North Carolina Space Grants to conduct research relating to aerospace and aviation. The program supports aeronautics and space-related science, technology, engineering and mathematics education. Ethan Barber, a senior from Durham, majoring in applied physics, Matthew Allen, a graduate student from Chapel Hill, and Samuel DeMay, a graduate student from Charlotte, both pursuing Master of Science degrees in engineering physics, will participate in pertinent research as they work toward future scientific and technological breakthroughs. We look forward to learning about the results of their research in the future.

In October, Provost Norris and I were pleased to celebrate two faculty members who are the recipients of our Excellence in Research, Scholarship and Creative Activity awards:

- Dr. David Koppenhaver, professor in the Department of Reading Education and Special Education, received the Chancellor's Award. His research focuses on literacy in individuals with high-intensity needs, including children with autism, cerebral palsy and intellectual disabilities. His teaching and research have contributed to improved understanding, enhanced teaching methods and the development of new diagnostic assessments in special education.
- Dr. Maggie Sugg, associate professor and departmental honors director in the Department of Geography and Planning, received the Provost's Award. Her research provides insights into environmental-health diseases, highlighting both at-risk populations and the place-based conditions that lead to adverse health outcomes.

These faculty and students are shining examples of a key distinguishing factor that sets App State apart from many other institutions: Our undergraduate and graduate students are able to directly engage in advanced-level research with faculty who mentor and guide them as they further develop their research methods skills and follow their academic passions.

The best biennial budget in university history included a 6% across-the-board salary increase, as well as authority to give additional recurring merit and equity increases and one-time bonuses to eligible employees. Last year, we took full advantage of every opportunity to increase compensation.

In total, over the last 12 months, all eligible faculty have received an increase of at least 6% (across the board), and as much as 11% for those with highest merit. Some have realized even more than 11%, with equity and inversion adjustments applied.

We greatly appreciate the support from our state legislators and Gov. Cooper, from the Board of Governors and from this Board as we continue leveraging every opportunity allowed by legislative and UNC System authority and available funding to increase compensation for every employee.

As I provide you with a capital projects update, the information I am going to share with you today primarily relates to App State's six-year plan, which is one component of the UNC System's six-year plan.

Our six-year plan includes our College of Business building, our Innovation District, the App State @ Hickory Campus and the demolition and replacement of I.G. Greer Hall with a new Science, Technology, Engineering and Math academic facility.

The best biennial budget in App State history allocated nearly \$123 million in funding for App State's capital repairs and renovation and initiative support.

These named and new appropriated capital improvement projects are included in the plan in phases, some of which have already received funding through the best biennial budget in university history.

Wey and Duncan halls are two examples of the badly needed repairs and renovations we will be able to complete, thanks to more than \$43 million included in the best budget ever for App. We take every opportunity to showcase what we can do and are doing with this critical funding, to create a state-of-the-art college experience that is affordable for all of our students.

A total of \$15 million was included in the budget for renovations to Wey Hall, the building that currently houses our Department of Art. Fifteen hundred students each semester have been taking 141 classes each week in this building, which was built in 1976 and has never been renovated. It lacks fire suppression and sprinkler systems. Other major building systems are also reaching the end of

their useful lives, including plumbing, elevators, and electrical, heating and cooling and ventilation systems. Wey Hall's renovation is scheduled to begin in 2023 and be completed in fall 2024.

Nearly \$21 million was allocated in the biennial budget for renovations of Edwin Duncan Hall, which was constructed in 1965. In addition to office and classroom space, this 98,000-square-foot academic building houses the Dean's Office of App State's College of Fine and Applied Arts, which enrolls more than 3,000 students and is made up of seven academic departments.

Renovations will improve and adapt the space to create more technologically advanced classrooms; add and refurbish elevators; make repairs to the building's exterior; install a new sprinkler system; and completely revamp the facility's HVAC system. Project construction is slated to begin in fall 2023 and we expect it to be complete in spring 2025.

One of the most pressing capital improvement needs we have on the Boone campus is to replace I.G. Greer. A new STEM building would greatly expand the STEM classroom capacity. This is a priority funding project that is second only to phase one of the Hickory building in our six-year plan.

The biennial budget included \$25 million for renovations to our College of Business building. Construction will begin in fall 2023, and the addition to the building is slated to open in 2025. We plan to daylight Boone Creek as part of this project as well, which will transform a parking lot into a beautiful place for research and education while also improving the resilience of our natural ecosystems.

The best biennial budget in university history included \$54 million to begin work on the Innovation District project. We are also pursuing public-private-partnership agreements, which will require no capital outlay, for the district's first phase.

The Innovation District will bring together multi-discipline expertise, extending the university's mission of teaching, research and service.

Phase one of the project will include a Conservatory for Biodiversity Education and Research, paired with the adjacent Nature Preserve. The conservatory will facilitate cross-disciplinary collaboration, encourage K-12 partnerships and advance knowledge, contributing to the economic health and development of the rural areas in our state and region.

The conservatory will build on existing opportunities available through the Department of Biology's teaching and research facilities. Construction for the conservatory is slated to begin in summer 2023, with a targeted opening date of fall 2025.

The P3 projects in phase one will include affordable employee housing that will not rely on state funds, or any capital from the university. Construction for the faculty and staff housing is slated to begin in winter of 2023 and conclude in 2025.

The third aspect of the phase one District concept, also a P3 project, is a zero-carbon energy system that will begin to transition our campus away from steam power. This project will also require no state funds or university capital. We expect the system to become operational in summer 2025.

In the best biennial budget in our history, phase one of the App State @ Hickory project received \$9 million in nonrecurring funding. This was the largest allocation to any UNC System campus, and it speaks to the confidence our lawmakers have in App State's ability to serve what was previously the largest metropolitan area in North Carolina without a public university.

We have been focusing on readying the building for the beginning of classes in fall 2023, with work taking place on the building roof and envelope, plumbing and HVAC and IT upfitting. The more

visible upgrades have included installing the exterior signage on the building, which, as you'll recall, was cleaned for us by the City of Hickory, making it much brighter than it was when we bought the building, just over a year ago. Our exterior signage now lights up at night, making our building a great deal more visible after dark.

- In Catawba County, 19% of the adult population ages 25–44 have earned a bachelor's degree; 13% have an associate degree.
- In Caldwell County, 13% have a bachelor's degree; 12% have an associate degree.
- In Burke County, 11% have a bachelor's degree; 15% have an associate degree.

App State is ready to help meet a need for educational attainment with a high-quality, affordable degree from the premier public undergraduate educational institution in the Southeast.

Partnerships with the City of Hickory and other local government, education, civic and business leaders have allowed us to hold listening sessions with many constituency groups representing Hickory and the surrounding areas. Through these, and the meetings of the App State @ Hickory Advisory Council, which has representation from key leaders in the Hickory area, we have learned much about what the area needs and expects from its state university.

Common themes that have emerged as needs include innovation, arts and culture, recreation, child care, student support and academic areas that include business, education, health care, engineering, design and building sciences. There are also numerous possibilities for the Hickory area to engage with the university's sustainability initiatives.

I will now invite Provost Heather Norris to provide further information about our plans for fall 2023 and beyond.

Good afternoon, everyone. I'd like to begin by thanking Chancellor Everts for her leadership and guidance as my academic leadership team and I have worked to develop an academic plan that meets the needs of the Hickory area.

To date, we have synthesized more than 400 individual comments from campus and community members. We are truly grateful to all of these groups and individuals for the time and insights they have contributed to our planning effort.

Listening Sessions

- Catawba County and Hickory City Government
- Catawba Chamber of Commerce
- Faculty and Staff
- Chancellor's Advisory Council
- Faculty Task Force
- Selected Hickory area public and private high schools
- Hickory Business and Civic Leaders
- Community College Leaders



More than 400 Comments were submitted. All were recorded and synthesized.

APPSTATE

As Chancellor Everts shared, we are excited to welcome students to campus in the fall. In fall 2023:

- High school students who want to get a four-year degree at App State can do so at the Hickory Campus without paying room and board expenses.
- Students with associate degrees who want to earn a degree in business will be able to do so on our Hickory Campus.
- Adult learners who have started a degree but had to “stop out” of college before completing their degree can take the classes they need in Hickory to graduate from App State.

This slide demonstrates how we will add to our program offerings over time. In fall 2023 we will offer:

- Basic education courses for students who want to get an App State degree while attending classes at our Hickory Campus.
- Business classes, to include accounting, finance, information technology, management, marketing and supply chain management; a supply chain management program; and a broad-based professional studies program for those who want to design a four-year degree, complete a degree they have begun with a specialization in business, or turn their associate degree into a four-year business related degree.
- Elementary education teacher preparation, for those who wish to complete a degree they have begun with a specialization in teaching, or turn their associate degree into a four-year elementary education

degree.



The progression of our program offerings will include (as you go left to right):

- Expansion of business offerings, through data analytics and financial literacy, hospitality and tourism, and more advanced accounting, information technology, marketing and management offerings.
- Health sciences programs, including nursing, public health and social work, and programs focused on rural health care to meet the needs of the region.
- Programs and courses offered through the Department of Sustainable Technology and the Built Environment and Applied Design/Digital Fabrication.
- General education courses, as well as major-specific courses needed for students to complete their degrees efficiently, and for those who transfer in with Associate degrees, will be offered in accordance with demand.
- Engineering, cybersecurity and aviation are in our long-term discussions, and we are reviewing our current academic offerings to evaluate current courses as foundational pieces for these programs in the future.

In addition, we will offer a range of services on site at the Hickory Campus, including admissions, advising and transfer student services, tutoring and career development, and support for students who wish to take online classes.

App State @ Hickory Services – Preliminary Rollout Vision
Based on Listening Sessions with App State faculty, staff, administration, and the Hickory community

Services			
	<ul style="list-style-type: none"> • Admissions Services: <ul style="list-style-type: none"> • Transfer Services • Financial Aid • Advising • Blue Cross NC Interprofessional Clinic • Bookstore • Career Services • Community Music School (Hudson) • Grab & Go Vending • IT Support • Library • Telehealth Services • Tutoring • Writing Center 	<ul style="list-style-type: none"> • Campus Recreation • Child Care • Dining Services • English as Second Language • Transportation (Boone-Hickory) • Health Services 	<ul style="list-style-type: none"> • Arts & Music • Athletics • Community and Corporate Engagement: <ul style="list-style-type: none"> • Co-ops • Internships • Continuing Education • Data Science Center • Event Space

Interprofessional clinical services for the area through App State’s Blue Cross and Blue Shield of North Carolina Institute for Health and Human Services will be located here.

Discussions about future additional services include child care and on-site student health care, performing and visual arts, a data science center, and opportunities for community and corporate engagement.

We will roll out more extensive academic programs and student services in a phased approach — and we will continue to build upon them over time.

Thanks again for the opportunity to share this information today.

Thank you, Heather. We have indeed come a long way since just over a year ago, when I purchased this building, and there is such exciting progress taking place now and on the horizon!

This morning, during your committee meetings, you heard from students, faculty and staff about the successes in the areas of academics, athletics and student affairs.

Two weeks from today, we will celebrate the work we all do together, and the reason we are all here, Commencement. Nearly 1,500 graduating students will cross the commencement stage to honor one of the most significant achievements in their lifetimes. Commencement is the ultimate celebration of the college experience, and it is my favorite time of the year.

We will hold three ceremonies, at 9 a.m., 1 p.m. and 5 p.m. Each ceremony will be livestreamed for those who cannot attend in person.

As we near the completion of an incredibly successful and exciting semester, I would like to thank each of you for your unwavering support of — and advocacy for — App State’s students, faculty and staff. We have much to be proud of, and many exciting initiatives underway, all of which will benefit

ATTACHMENT 1

the people of North Carolina. Thank you for your advocacy in our mission to continue providing access to education at the premier public undergraduate institution in the Southeast!

On behalf of the App State Community, I wish you a wonderful holiday season and I look forward to sharing more of App State's successes with you in the new year.

Madam Chair, this concludes my remarks.

MINUTES
MEETING OF THE ACADEMIC AFFAIRS COMMITTEE
APPALACHIAN STATE UNIVERSITY
BOARD OF TRUSTEES

Friday, December 2, 2022
Hickory Building, Room A

CALL TO ORDER: The Academic Affairs Committee of the Board of Trustees of Appalachian State University met at the call of the Chairperson, James Barnes, on Thursday, December 2, 2022, at 9:00am. Chairperson James Barnes presided and called the meeting to order.

MEMBERS PRESENT:

James M. Barnes
Anita B. Greene
James E. Harris
Gabe Montalbano
E. Bonnie Schaefer

MEMBERS OF MEDIA:

Aubrey Smith, The Appalachian

OTHERS PRESENT:

Kathy Brown
Chrissie Faupel
Heather Norris
Jamie Parson
Sue Polanka
Boris Salvador
Tom Van Gilder
Megan Wills

CONFLICT OF INTEREST NOTICE: Chairperson Barnes read the following statement:
“Under the State Government Ethics Act, all voting members of the Board of Trustees have a duty to avoid conflicts of interest and appearances of conflicts. Looking at the agenda for today’s meeting, does anyone know that you have a conflict of interest or an interest that would give rise to the appearance of a conflict of interest? If so, please let me know now.”

EXPECTATION OF CONDUCT NOTICE: Chairperson Barnes read the following statement:
“As we begin the business portion of the meeting, I would like to remind everyone of the Subcommittee’s expectations for conduct at our meetings. We ask that those attending today remain respectful of fellow attendees and the Committee. Those attending an official meeting may not engage in conduct that is inconsistent with our Bylaws or that interferes with the rights of others to observe and listen to the proceedings. Any individual who disrupts the meeting will be asked to leave and may be subject to arrest.”

APPROVAL OF MINUTES: A motion was made by Trustee James Harris and seconded by Trustee Anita Greene to approve the minutes from the September 15, 2022 meeting of the Academic Affairs Committee. The motion was approved unanimously.

University Libraries Presentation

Dr. Sue Polanka, Dean of the University Libraries, gave a presentation on the broad support the university libraries provide to the faculty, staff, and students of App State. She shared information about their reimagined Makerspace where students and faculty can learn skills such as 3-D printing, circuitry, and robotics. She provided information about their Special Collections Research Center which houses rare music collections like the recently acquired Ophee Collection, the Stock Car Racing Collection, and the MerleFest Archives. To date the Library has received over one million dollars in new pledges and outright gifts ensuring that the phenomenal work and support provided by the Library will continue.

Office of Diversity Annual Report

Dr. Jamie Parson, Chief Diversity Officer, presented her annual report on institutional diversity and inclusion efforts to ensure that the campus is an inclusive and welcoming community to all. App State continues to expand recruitment efforts for students, staff, and faculty by developing partnerships with affinity groups and expanding outreach to rising high school seniors. A Diversity & Inclusion Accountability Team has been established and affinity groups for diverse communities have been expanded. Dr. Parson's report provided staffing numbers and institutional budgeting for Diversity & Inclusion (D & I) operations and activities and provided information about the signature D & I programming available year-round.

Adjournment

Chairperson Barnes requested a motion, if no further business, to adjourn. A motion was made by Trustee James Harris and seconded by Trustee Bonnie Schaefer to adjourn. The motion carried unanimously.

ADJOURNMENT: There being no further business, the meeting adjourned.

Respectfully submitted,

Kathy Brown
Recording Secretary

MINUTES
MEETING OF THE ATHLETICS COMMITTEE
APPALACHIAN STATE UNIVERSITY
BOARD OF TRUSTEES

Friday, December 2, 2022
2nd Floor Meeting Room B
Hickory Campus
Livestream at: chancellor.appstate.edu/bot/

CALL TO ORDER: The Athletics Committee of the Board of Trustees of Appalachian State University met at the call of the Chairperson and the Chancellor on Friday, December 2, 2022, at 10:00 a.m. in the 2nd Floor Meeting Room B on the Hickory campus of Appalachian State University. R. Thomas Sofield presided and called the meeting to order.

MEMBERS PRESENT:

James M. Barnes
J. Jeffries Chesson
Scott K. Lampe
James K. Reaves
R. Thomas Sofield

OTHERS PRESENT:

George Baldwin
Jane Barghothi
C. Philip Byers
Sheri Everts
Douglas P. Gillin
Dan Layzell
Paul A. Meggett
Jennifer Myers
Heather Norris
Jonathan B. Reeder
Mark E. Ricks
Sarah Rumely Noble
Kimberly M. Shepherd
Meghan Wills

CONFLICT OF INTEREST NOTICE: Chair Sofield read the statement: “Under the State Government Ethics Act, all voting members of the Board of Trustees have a duty to avoid conflicts of interest and appearances of conflicts. Looking at the agenda for today’s meeting, does anyone know that you have a conflict of interest or an interest that would give rise to the appearance of a conflict of interest? If so, please let me know now.” [None reported]

OPENING STATEMENT ON EXPECTATIONS OF CONDUCT: Chair Sofield read the statement: “As we begin the business portion of the meeting, I would like to remind everyone of the Committee’s expectations for conduct at our meetings. We ask that those attending today remain respectful of fellow attendees and the Committee. Those attending an official meeting may not engage in conduct that is inconsistent with our Bylaws or that interferes with the rights of others to observe and listen to the proceedings. Any individual who disrupts the meeting will be asked to leave and may be subject to arrest.”

APPROVAL OF MINUTES: Chair Sofield stated the September 15, 2022 Athletics Committee meeting minutes were included in Committee members' materials. A motion was made, seconded, and approved to accept the minutes as distributed.

COMMENTS FROM HEAD VOLLEYBALL COACH: Head Volleyball Coach, Sarah Rumely Noble, provided the Committee insight into the team's recently concluded season. In her first year leading the Mountaineers, the team earned 18 total wins. The team also improved from 3 conference wins in 2021, to a total of 11 in 2022.

PRESENTATION BY DIRECTOR OF ATHLETICS: Mr. Doug Gillin, Director of Athletics, presented several updates to the Committee:

- Update on academic performance, where App State Student-Athletes led the Sun Belt Conference in Honor Roll selections during the previous academic year.
- In the month of September, App State hosted ESPN College Game Day, where the show earned some of its best television ratings in the last decade.
- Campus and Community Connections, where App State Athletics participated in the High-Country Breast Cancer Foundation 5K fundraiser.
- Competitively, the Mountaineer field hockey team finished as Runner-Up in the Mid-American Conference Championship, while Head Coach Meg Dawson earned Coach of the Year following the team's best season since joining the league.
- Recent revenue generation efforts were presented, including a record year in Yosef Club donations, football ticket sales, concessions sales, and overall football attendance.
- Staffing updates, where former football student-athlete, Doug Middleton, joined the App State Athletics staff. Doug competed for six seasons in the National Football League, and will be assisting the department with mental health, NIL, fundraising, and recruiting initiatives.

CLOSED SESSION: A motion was made and seconded that the Committee convene in closed session to:

- Prevent the disclosure of confidential or privileged information under Chapter 126-24 of North Carolina General Statutes. Pursuant to [N.C.G.S §143-318.11(a)(1)].
- To consult with our attorney and to protect the attorney-client privilege.
- To discuss matters relating to the location or expansion of business in the area served by this body. [N.C.G.S §143-318.11(a)(4)]

The motion was approved unanimously. Chancellor Sheri Everts, Governor Philip Byers, Board of Trustees members, Paul Meggett, Hank Foreman, Heather Norris, Dan Layzell, J.J. Brown, Jane Barghothi, Megan Hayes, Doug Gillin, and Jonathan Reeder were asked to remain for closed session. All others were excused.

OPEN SESSION RECONVENED: Chair R. Thomas Sofield reconvened the open session.

ADJOURNMENT: After the open session reconvened, the meeting of the Athletics Committee adjourned at 11:15 a.m.

Respectfully submitted,

Jonathan B. Reeder
Recording Secretary

MINUTES
MEETING OF THE AUDIT COMMITTEE
APPALACHIAN STATE UNIVERSITY
BOARD OF TRUSTEES

Friday, December 2, 2022
11:00 a.m. - 12:00 p.m.
Hickory Campus
2nd Floor - Meeting Room A
Livestream at: chancellor.appstate.edu/bot/

CALL TO ORDER: The Audit Committee of the Board of Trustees of Appalachian State University met at the call of the Chair on Friday, December 2, 2022, at 11:00 a.m. in meeting room A, on the 2nd Floor at the Hickory campus of Appalachian State University in Hickory, North Carolina. Mr. Steven D. Wyatt, Chair, presided and called the meeting to order.

MEMBERS PRESENT:

Steven D. Wyatt, Chair
Anita Greene
James E. Harris
Scott Lampe

OTHERS PRESENT:

Jennifer Myers
Crawford Cleveland
Kristi Gragg
Daniel Lightfoot
Jennifer Myers
Anna Oakes
Sarah Rupp
Boris Salvador Maldonado
Meghan Wills

CONFLICT OF INTEREST NOTICE: Chair Wyatt read the following: "Under the State Government Ethics Act, all voting members of the Board of Trustees have a duty to avoid conflicts of interest and appearances of conflicts. Looking at the agenda for today's meeting, does anyone know that you have a conflict of interest or an interest that would give rise to the appearance of a conflict of interest? If so, please let me know now." No conflicts were voiced.

EXPECTATION OF CONDUCT NOTICE: Chair Wyatt also read the following: “As we begin the business portion of the meeting, I would like to remind everyone of the Committee’s expectations for conduct at our meetings. We ask that those attending today remain respectful of fellow attendees and the Committee. Those attending an official meeting may not engage in conduct that is inconsistent with our Bylaws or that interferes with the rights of others to observe and listen to the proceedings. Any individual who disrupts the meeting will be asked to leave and may be subject to arrest.”

APPROVAL OF MINUTES: The minutes of the September 15, 2022 Audit Committee meeting were delivered to all Audit Committee members prior to the meeting. There were no corrections. Chair Wyatt called for a motion to approve the September 15, 2022 Audit Committee meeting minutes. Upon motion made by Trustee James E. Harris and seconded by Trustee Anita Greene, the minutes of the meeting were approved as presented.

SUMMARY OF 2022-2023 AUDIT PLAN AND RECENT INTERNAL AUDIT ACTIVITY: Ms. Jennifer Myers, Chief Audit Officer, provided the Committee an update on the current audit plan progress. The audit plan was reviewed, noting some changes due to staffing and risk analysis. The internal audits reviewed and discussed for this quarter were:

- Office of Title IX Compliance Policies: A compliance audit conducted to (1) ensure the University policies and procedures are in compliance with the U.S. Department of Education’s Office of Civil Rights “Nondiscrimination on the Basis of Sex in Education Programs or Activities Receiving Federal Financial Assistance” regulations (34 CFR Part 106) which were to be implemented by August 14, 2020, and (2) to present instances of noncompliance, if any, with applicable Final Regulations. No findings were reported.
- Years of Service Investigation: An investigation was conducted to determine if an employee had falsified their Years of Service in BANNER. The allegation was found to be unsubstantiated. While conducting this investigation, it was determined that the University may not be calculating Years of Service correctly for all employees according to OSHR policies. Therefore, the Office of Internal Audit will conduct an audit to determine if the University is calculating Years of Service correctly for its employees.
- Fund Reconciliations: ASU has approximately 2,230 funds and all funds were included in our testing against University policy 501.7 guidelines. Our findings included that

some funds were not being reconciled, some were being submitted late, and some were being submitted but not approved. We recommended that Budget Office management continue their monitoring duties and hold non-compliant parties accountable to policy requirements. Management agreed with the findings. Internal Audits will conduct a follow-up review within the next year.

- Campus-Wide Quarterly Reporting:
 - Fixed Assets: A Campus-Wide Review was conducted for fixed assets. No findings were reported.
 - Travel Disbursements: A Campus-Wide Review was conducted for travel disbursements. No findings were reported.

SUMMARY OF EXTERNAL AUDITS COMPLETED AND IN-PROGRESS:

Ms. Jennifer Myers, Chief Audit Officer, provided a summary of the following external audits that are currently in progress:

- State Financial Audit: The Office of State Auditor has finished its fieldwork and the exit conference was done earlier this week. A final report is expected by mid-December. There were no findings.
- Reducing Energy Burden in the High Country Grant: The North Carolina Department of Environmental Quality and State Energy Office is conducting a virtual monitoring visit, and this is ongoing.
- Digital Accessibility Audit - The U.S. Department of Education – Office of Civil Rights is conducting an audit to determine whether people with disabilities have the full and equal enjoyment of the University’s online programs, services, and activities.
- Foster Grandparents program (part of the Appalachian Senior Programs (ASP), which assists children and the senior population of a five-county area in northwestern North Carolina) is still in progress. External Auditor: *AmeriCorps*.
- NCAA Agreed Upon Procedures re: Intercollegiate Athletics Revenues, Expenses, and Capital Expenditures – this is in process with a planned completion date of 12/31/22. External Auditor: *Combs, Tennant & Carpenter*.

Ms. Jennifer Myers, Chief Audit Officer, provided a summary of the following external audits that are completed:

- Appalachian Student Housing Corp. – An audit of the financial statements for June 30, 2022, has been completed by an External Auditor: *Blackburn, Childers, & Stegall, CPAs*. The Student Housing Corp received a clean audit opinion.

- ASU Foundation - An audit of the financial statements for June 30, 2022 has been completed by an External Auditor: *Williams Overman Pierce, LLP*. The Foundation received a clean audit opinion.

Other OIA Updates: Ms. Jennifer Myers, Chief Audit Officer, shared regarding

- Staffing
 - Faith Cope tendered her resignation and her last day is today.
 - Daniel Bodjrenou is no longer with Internal Audit as a temporary internal auditor.
 - We have published a job posting for both a Journey and a Contributing position.
- Hotline Awareness
 - We have a new hotline phone number
 - Ms. Myers has made a presentation to Division of Institutional Integrity group, and planning presentations to other campus groups
 - Will be updating website to include the new hotline phone number

ADJOURNMENT: There being no further business, a motion was made to adjourn the meeting. The motion was made, seconded and unanimously approved at 11:27 a.m.

STEVEN WYATT, Chair

By: _____
Kristi Gragg
Recording Secretary

MINUTES
MEETING OF THE FINANCE AND OPERATIONS COMMITTEE
APPALACHIAN STATE UNIVERSITY
BOARD OF TRUSTEES

Friday, December 2, 2022
Hickory Campus, Meeting Room B

CALL TO ORDER: The Finance and Operations Committee of the Board of Trustees of Appalachian State University met at the call of the Chair and the Chancellor on Friday, December 2, 2022, at 9:00 a.m. at the Hickory Campus – 2nd Floor – Meeting Room B. Chair Jeff Chesson presided.

MEMBERS PRESENT:

J. Jeffries Chesson
Fairley Bell Cook
James K. Reaves
Mark E. Ricks
Kimberly M. Shepherd
R. Thomas Sofield
Steven D. Wyatt

OTHERS PRESENT:

George Baldwin
J.J. Brown
Crawford Cleveland
Chancellor Sheri Everts
Nick Katers
Dan Layzell
Kevin Mara
Paul Meggett
Jennifer Myers
Anna Oaks
Diane Pitts
Sarah Rupp
Meghan Wills

CONFLICT OF INTEREST NOTICE: Trustee Chesson, read the following: "Under the State Government Ethics Act, all voting members of the Board of Trustees have a duty to avoid conflicts of interest and appearances of conflicts. Looking at the agenda for today's meeting, does anyone know that you have a conflict of interest or an interest that would give rise to the appearance of a conflict of interest? If so, please let me know now." [None reported]

The following statement was also read, as we begin the business portion of the meeting, I would like to remind everyone of the Committee's expectations for conduct at our meetings. We ask that those attending today remain respectful of fellow attendees and the Committee. Those attending an official meeting may not engage in conduct that is inconsistent with our Bylaws or that interferes with the rights of others to observe and listen to the proceedings. Any individual who disrupts the meeting will be asked to leave and may be subject to arrest."

APPROVAL OF MINUTES: A motion was made by Trustee Cook and seconded by Trustee Reaves to approve the minutes of the September 15, 2022, meeting of the Finance and Operations Committee. The motion was approved unanimously.

PROPOSED 2022-2023 STUDENT TUITION AND FEES INCREASES:

Dan Layzell, Vice Chancellor of Finance and Administration, gave an overview of the proposed tuition and fee increases for FY 2023 which will be submitted to the Board of Governors for approval. The following tuition and fees increases were proposed:

Campus-Based Tuition Increases:

Undergraduate - (Non-Resident)	992.00	4% Increase
Graduate - (Resident)	242.00	5% increase
Graduate - (Non-Resident)	<u>992.00</u>	5% increase
Total Campus-Based Tuition Increases	\$2,226.00	

Program Fee/Tuition Differentials:

Vet Tech Program Fee	150.00	100% increase
Master of Business Administration (MBA)	450.00	12.5% increase
M.S. Accounting (MAcc)	450.00	12.5% increase
M.S. in Applied Data Analytics - (MSADA)	450.00	12.5% increase
M.S. in Occupational Therapy - (MSOT)	3,000.00	100% increase
M.S. in Speech-Language Pathology (MS-SLP)	<u>3,000.00</u>	100% increase
Total Program Fee/Tuition Differentials	\$7,500.00	

General Fees:

Educational and Technology (E&T) Fee	17.00	3% increase
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Athletics:

General Fee	23.00	3.0% increase
Marching Band	-5.00	(100%) decrease

Health Services Fee	10.00	3% increase
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Student Activities:

Student Services, Rec, Union, and REI	36.00	5.9% increase
Marching Band	<u>10.00</u>	100% increase
Total General Fees	\$91.00	

Miscellaneous Service Charges

Room and Board:

Housing	284.00	5% increase
Dining	<u>268.00</u>	5% increase
Total Room and Board	\$552.00	

Following discussion, the motion was made by Trustee Sofield and seconded by Trustee Reaves to approve the proposed FY 2023 increases for tuition and fees.

The motion carried.

INNOVATION DISTRICT PHASE 1 RESOLUTIONS

Dan Layzell, Vice Chancellor of Finance and Operations, presented resolutions supporting the University entering into agreements for a Faculty/Staff Housing Project and a District Energy System Project associated with the University’s Innovation District Phase I, pending Board of Governors approval.

Following discussion, the motion was made by Trustee Reaves and seconded by Trustee Sofield to approve these resolutions as presented.

The motion carried.

CAPITAL PROJECT APPROVALS

Dan Layzell, Vice Chancellor of Finance and Operations, recognized Nick Katers, Associate Vice Chancellor of Facilities Management. Mr. Katers presented the following capital projects for approval:

- a) Parking Repair and Paving - \$700,000
- b) Campus Master Plan - (Boone and Hickory) - \$724,000
- c) Mountain Laurel HVAC Replacement - \$1,000,409

Following discussion, the motion was made by Trustee Reaves and seconded by Trustee Cook to approve these capital projects as presented.

The motion carried.

CAPITAL PROJECT UPDATE

Mr. Nick Katers, Associate Vice Chancellor for Facilities Management, gave a capital projects update.

ADJOURNMENT: There being no further business, the meeting adjourned at 9:45 a.m.

Respectfully submitted,

Diane Pitts
Recording Secretary

MINUTES
MEETING OF THE STUDENT AFFAIRS COMMITTEE
APPALACHIAN STATE UNIVERSITY
BOARD OF TRUSTEES

December 2, 2022
Hickory Campus – Conference Room A
10:00 a.m.

CALL TO ORDER: The Student Affairs Committee of the Board of Trustees of Appalachian State University met at the call of the Chair on Thursday, December 2, 2022, at 10:00 a.m. in meeting room A on the Hickory campus of Appalachian State University in Hickory, North Carolina. Chair Fairley Bell Cook presided and called the meeting to order.

MEMBERS PRESENT:

Fairley Bell Cook, Chairperson
Jamie Harris
Gabe Montalbano
Bonnie Schaefer
Steve Wyatt

OTHERS PRESENT:

Dr. Lee Ball
J.J. Brown
Crawford Cleveland
Matt Dull
Boris Salvador Maldonado

CONFLICT OF INTEREST NOTICE: Chair Cook read the following: "Under the State Government Ethics Act, all voting members of the Board of Trustees have a duty to avoid conflicts of interest and appearances of conflicts. Looking at the agenda for today's meeting, does anyone know that you have a conflict of interest or an interest that would give rise to the appearance of a conflict of interest? If so, please let me know now." [None reported.]

EXPECTATION OF CONDUCT NOTICE: Chair Cook also read the following: "As we begin the business portion of the meeting, I would like to remind everyone of the Committee's expectations for conduct at our meetings. We ask that those attending today remain respectful of fellow attendees and the Committee. Those attending an official meeting may not engage in conduct that is inconsistent with our Bylaws or that interferes with the rights of others to observe and listen to the proceedings. Any individual who disrupts the meeting will be asked to leave and may be subject to arrest."

APPROVAL OF MINUTES: The minutes of the September 15, 2022 Student Affairs Committee meeting were made available to all Committee members prior to the meeting. There were no corrections. Chair Cook called for a motion to approve the September 15, 2022 Student Affairs Committee meeting minutes. Upon motion made by Steven Wyatt and seconded by Jamie Harris, the minutes of the meeting were approved as presented.

UNIVERSITY RECREATION SPACE NEEDS UPDATES:

Mr. Matt Dull, Associate Vice Chancellor for Student Affairs, shared a presentation with the Committee with an update on the need for additional recreation space. The Committee learned about the cost of the proposed renovations to both the Student Recreation Center and the Varsity Gym buildings.

Discussion was held regarding the next steps in the approval process and how this project will be determined a priority. Trustee Harris asked about seeing the current spaces during a future meeting. Mr. Dull finished the presentation by talking about the difference between debt service fee and state money and how the available student debt fee could be restructured to help support these renovation costs.

UNIVERSITY HOUSING PLANNING:

Mr. Dull presented the second information item about the 2023-2024 academic year plans for University housing. He shared that a new housing demand study is being developed to assess current demand. This study will be conducted in the Spring of 2023. Discussion was held surrounding the current off-campus housing market specifically about availability, demand and cost.

Mr. Dull presented enrollment projections for the upcoming year including plans to maximize available space on campus by utilizing the full capacity of Newland Hall. Additionally, the University will enter into a service agreement with Sleep Inn Boone for the 2023-2024 academic year to provide additional housing for incoming transfer students. App State will manage the entire Sleep Inn facility for the length of the agreement.

FOOD INSECURITY NEEDS:

Dr. Lee Ball, Chief Sustainability Officer, provided information about the food insecurity needs of our current student and community populations. Dr. Ball shared the current resources available to students including the Mountaineer Food Hub which is a network of 12 on-campus food pantries available to students, faculty and staff. To further support our population, Dr. Ball shared that the Mountaineer Free Store is located in the Office of Sustainability which provides interview and winter clothing in addition to household and overstock items.

Dr. Ball finished by presenting the current needs, including but not limited to, food, personal care items, clothes, school supplies and financial assistance. Chairperson Cook asked about how donations can be made. Dr. Ball shared that giving links are available on their website or by way of an account through the Foundation. Discussion was held surrounding partnerships with: current on campus servicers (Pepsi, Canteen, etc), alumni, and local manufacturing businesses to create access to new and/or larger donations.

ADJOURNMENT: There being no further business, the motion was made by Steve Wyatt and seconded by Gabe Montalbano to adjourn the meeting at 10:59 a.m.

FAIRLEY BELL COOK, Chair

By: _____
Arielle Johnson
Recording Secretary