

MINUTES
MEETING OF THE BOARD OF TRUSTEES
APPALACHIAN STATE UNIVERSITY

Friday, September 16, 2022
9:00 a.m.
Grandview Ballroom
North End Zone Facility

CALL TO ORDER: The Board of Trustees of Appalachian State University met at the call of the Chair and the Chancellor in the Grandview Ballroom in the North Endzone Facility on Friday, September 16, 2022, at 9:00 a.m. Chair Kimberly M. Shepherd presided and called the meeting to order.

MEMBERS PRESENT:

James M. Barnes
Quson G. Brown
J. Jeffries Chesson
Fairley Bell Cook
Anita B. Greene
James E. Harris
Scott K. Lampe
James K. Reaves
Mark E. Ricks
Kimberly M. Shepherd
R. Thomas Sofield
Steven D. Wyatt

MEMBER PRESENT VIA ZOOM:

E. Bonnie Schaefer

OTHERS PRESENT:

Dawn Antonucci
Jane Barghothi
JJ Brown
C. Philip Byers, UNC Board of Governors
Sheri Everts, Chancellor
Megan Hayes
Dan Layzell
Paul Meggett
Heather Norris

CONFLICT OF INTEREST NOTICE: Chair Shepherd read the following statement:

"Under the State Government Ethics Act, all voting members of the Board of Trustees have a duty to avoid conflicts of interest and appearances of conflicts. Looking at the agenda for today's meeting, does anyone know that you have a conflict of interest or an interest that would give rise to the appearance of a conflict of interest? If so, please let me know now."

Trustee James Reaves recused himself from any vote relating to a Truist Bank loan as this presents a conflict of interest for him.

Chair Shepherd also read the following: "As we begin the business portion of the meeting, I would like to remind everyone of the Board's expectations for conduct at our meetings. We ask that those attending today remain respectful of fellow attendees and the Board. Those attending an official meeting may not engage in conduct that is inconsistent with our bylaws or that interferes with the rights of others to observe and listen to the proceedings. Any individual who disrupts the meeting will be asked to leave and may be subject to arrest."

ROLL CALL: Chair Shepherd asked Dawn Antonucci to call roll to verify all participants at the meeting.

RECOGNITION OF VISITORS: Chair Shepherd welcomed Board of Governors Member Philip Byers, guests and press in attendance as confirmed during the roll call.

APPROVAL OF ABSENCES: None to report.

REMARKS FROM CHANCELLOR EVERTS: (see Attachment 1).

REPORT FROM ACADEMIC AFFAIRS COMMITTEE: Chair Shepherd recognized Trustee James Harris, Acting Chair of the Academic Affairs Committee, for this report.

Trustee Harris reported the Academic Affairs Committee met Thursday afternoon and approved the June 16, 2022 meeting minutes.

Walker College of Business Presentation

Trustee Harris reported that Dr. Sandra Vannoy, Dean of the Walker College of Business, gave an informative presentation on the college's innovative programming, their student support centers, and other points of pride such as: their new undergraduate degrees in Cybersecurity and Business Analytics, and their national rankings in USA Today and Princeton Review as one of the top business schools in the nation. Dr. Carol Kline and Dr. Eric Schlenker shared with us how the college is making significant societal impacts as well. Their participation in the Rural Community Capacity program will provide educational programming, technical assistance, and focused guidance to staff of local governments in rural and distressed communities to increase their areas' capacity to plan, implement and manage economic development programs and opportunities. In addition, the establishment of the Business for Good Residential Learning Community allows first-year, first-generation students who plan to major in business the opportunity to share coursework and live together in a residence hall. Ms. Andrea Gonzalez, a senior and Assistant Director of the Business for Good RLC, shared how her experience as a first-generation college student and student employee in the College of Business provided her the opportunity to take on a leadership role in the development of the RLC. The students receive mentoring, participate in social activities, and explore how businesses can address social, environmental, and economic problems in an effort to build a better world.

Lastly, Trustee Harris shared that in the interest of time, the Committee elected to reschedule the presentation by Dr. Sue Polanka, Dean of the University Libraries, to the December meeting.

Trustee Harris stated this concluded his report from the Academic Affairs Committee (see Appendix A).

REPORT FROM ATHLETICS COMMITTEE: Chair Shepherd recognized Trustee Thomas Sofield, Chair of the Athletics Committee, for this report.

Head Coach Presentation

Trustee Sofield stated the Athletics Committee met yesterday, and began with a presentation given by Head Football Coach Shawn Clark, who gave the Committee insight into App State's recent victory against #6 ranked Texas A&M, their upcoming matchup against Troy University, and visit from ESPN College GameDay this Saturday.

Presentation of the UNC Intercollegiate Athletics Survey

Trustee Sofield reported the Deputy Athletics Director Jonathan Reeder provided a brief overview of the UNC Intercollegiate Athletics Survey report which includes athletics financial information, academic performance, and other related data, in which no corrective action was required.

Presentation from Director of Athletics

Trustee Sofield reported the Director of Athletics Doug Gillin provided a presentation to the Committee beginning with an update on academic performance, where several App State sport programs earned All-Academic Team honors in spring 2022. On the field, App State Football competed in their season opener on September 3rd against UNC Chapel Hill, where just over 40,000 people were hosted at Kidd Brewer Stadium. Facilities updates were then discussed, including progress on the Outdoor Track and Field complex, remaining facility development at the App 105 property, and key enhancements to Kidd Brewer Stadium.

Trustee Sofield reported to conclude the meeting, the Committee was provided with updates on recent revenue generation efforts, including significant increases in App State's Circle of Excellence donor group.

Trustee Sofield stated that this concluded his report from the Athletics Committee (see Appendix B).

REPORT FROM THE AUDIT COMMITTEE: Chair Shepherd recognized Trustee Steve Wyatt, Chair of the Audit Committee, for this report.

Trustee Wyatt stated the Audit Committee met yesterday and approved the minutes from the prior Audit Committee meeting of June 17, 2022.

Trustee Wyatt reported the Committee received an update on the current audit plan progress. The internal audits reviewed and discussed for this quarter were:

- A compliance audit of GEAR UP (Gaining Early Awareness and Readiness for Undergraduate Programs) was completed. No findings were reported.
- A financial audit of New River Light and Power was completed. No findings were reported.
- Annual Campus-Wide Reviews were conducted for cash counts, receipt books, and inventory. For cash counts and receipt books, instances of non-compliance were found. Recommendations were made to follow University policies and procedures.
- Quarterly Campus-Wide Reviews were conducted for fixed assets, travel disbursement, purchase cards, and access controls. For purchase cards and access controls, instances of non-compliance were found. Recommendations were made to follow University policies and procedures and to provide additional training.

Additionally, the Committee received a summary of recent Consulting activities completed by the Office of Internal Audits.

Trustee Wyatt reported an update was also provided on external audits currently in progress and the 2022 Board of Trustees Audit Committee Certification Letter was reviewed and discussed. This certification regarding the Committee's duties and responsibilities is sent annually to the UNC System Office of Compliance and Audit Services.

Trustee Wyatt also reported the Committee received an update on:

- Key Performance Indicators for fiscal year '22
- Audits completed from the fiscal year '22 Audit Plan
- OIA training for fiscal years '22 and '23
- Client Survey Results

The Office of Internal Audits utilizes the Internal Audit Self-Assessment and Maturity Model tool as provided by the NC Council of Internal Auditing of the OSBM (Office of State Budget and Management). The assessment results were reviewed and discussed with the Committee. This is an important part of Internal Audit's monitoring for quality assurance and to ensure alignment with the Institute of Internal Auditors' Standards.

Trustee Wyatt then reported an overview of the Self-Assessment of Internal Controls over Financial Reporting for the Fiscal Year '22 was provided by University Controller David Jamison. No major deficiencies in internal controls related to financial reporting were identified. No known fraud that involves management or other employees who have a significant role in the institution's system of internal control was identified.

Lastly, Trustee Wyatt stated that in conjunction with the Audit Committee's oversight of the Information Security Program, Interim Associate Vice Chancellor and CIO, Tom VanGilder, and

Chief Information Security Officer and Deputy CIO, Mr. Jim Webb, presented an IT Security Update to the Committee.

Trustee Wyatt stated this concluded his report from the Audit Committee (see Appendix C).

REPORT FROM FINANCE AND OPERATIONS COMMITTEE: Chair Shepherd recognized Trustee James Reaves, Chair of the Finance & Operations Committee, for this report.

Trustee Reaves reported the Finance and Operations Committee approved the June 2022 minutes And had three items for approval to present today.

Trustee Reaves reported the first action item is the Resolution for New River Light and Power working capital loan with Truist Bank, not to exceed \$7M. The loan is needed to bridge cashflow resulting from the rising cost for the delivery of electricity and the approved emergency consumer rate increase which came into effect in August 2022. Costs are expected to continue to increase through the Fall and Winter. Additional consumer rate increases are expected in the future. The Resolution is included as EXHIBIT D-1 in your Board Effect materials.

Trustee Reaves reported the next item is the request for approval for one capital project, All You Care To Eat Dining Remodeling at Rivers Street and Trivette Dining Halls for \$3.8M. The details of the capital project are included as EXHIBIT D-2 in your Board Effect materials.

Trustee Reaves reported the final action item is the request for approval for the lease renewal with Winston-Salem/Forsyth County Board of Education for Academy at Middle Fork for another 5 years, until June 2028. The annual rent will remain the same. There are some changes to the current Memorandum of Agreement related to the school nurse, substitute teachers and technology support. The details of the lease and Memorandum of Agreement are included as EXHIBIT D-3 in your Board Effect materials.

Lastly, Associate Vice Chancellor Nick Katers presented the capital projects update report as an informational item.

Trustee Reaves stated this concluded his report for the Finance and Operations Committee (see Appendix D).

REPORT FROM STUDENT AFFAIRS: Chair Shepherd recognized Trustee Fairley Bell Cook, Chair of the Student Affairs Committee, for this report.

Trustee Cook reported the Student Affairs Committee met and the agenda consisted of two informational presentations.

Recreational Space

Vice Chancellor JJ Brown and Director of University Recreation Rodo Leone shared a presentation with the committee about the need for additional recreation space. The Committee learned about the study conducted in the Spring, and a summary was presented. As the University has grown, the study demonstrated the need to renovate the Student Recreation Center to better serve today's students. Additionally, the study examined the options to renovate

Varsity Gym preserving a historical building while increasing opportunities to provide additional wellness and recreational spaces on campus.

Child Development Center Expansion

Trustee Cook reported the Committee then received an update from Matt Dull, Associate Vice Chancellor for Student Affairs, on the Child Development Center expansion and the Housing P3 project. Matt shared images of Child Development Center expansion, and students in the space. The capacity has nearly doubled in size, and is a tremendous addition of support to our faculty, staff and student parents.

New River Hall

Lastly, Trustee Cook reported that New River Hall opened a few weeks ago and is the final new construction in the project. New River Hall completed the replacement of 1800 beds, and created 500 new beds transforming this side of campus. You can see that the demolition of Bowie and Eggers Halls continues and will be completed in December. A big thank you to the Chancellor for her vision for the project, and to this Board for its support. This portion of our meeting was a big celebration with the completion of these two major projects.

Trustee Cook stated that this concluded her report from the Student Affairs Committee (see Appendix E).

CONSENT AGENDA: Upon motion duly made and seconded the consent agenda was approved as presented and consisted of the following items:

- Approval of the 6/16/22, 6/17/22 & 7/26/22 Meeting Minutes
- NRLP Line of Credit - (Exhibit D-1)
- Capital Project Approval - (Exhibit D-2)
- Lease Approval – Middle Fork Academy – (Exhibit D-3)

REPORT FROM THE GOVERNANCE COMMITTEE: Chair Shepherd reported the Governance Committee met to approve appointments to university affiliated boards. Prior to this meeting, the full slate of appointees was made available for review by the full Board. Approval of these appointments comes forward as a recommendation from the Committee and doesn't require a second.

Upon motion duly made and seconded, the Board approved the appointments as presented.

Secondly, Chair Shepherd reported in other business, the Governance Committee reviewed and approved amendments to *Bylaws* for the Appalachian State University Board of Trustees and the charter for the Appalachian State University Board of Visitors. Prior to this meeting, both documents were made available for review by the full Board. Both amendments provided updates for additional clarity and alignment with University North Carolina & Board of Governors guidance. The amended Board of Trustees *Bylaws* come forward as a recommendation from the Committee and do not require a second.

Upon motion duly made and seconded, the Board approved the amended Board of Trustees *Bylaws* as presented.

Lastly, Chair Shepherd reported the amendments to the Appalachian State University Board of Visitors Charter align the term dates with the Board of Trustees process. This amended charter comes forward as a recommendation from the Committee and doesn't require a second.

Upon motion duly made and seconded, the Board approved the amended Board of Visitors Charter as presented.

REPORT FROM THE NOMINATING COMMITTEE: Chair Shepherd recognized Trustee James Barnes, Chair of the Nominating Committee, for the report.

Trustee Barnes stated the Nominating Committee met and was presenting the following slate of officers for approval:

Trustee Kimberly Shepherd, Chair
Trustee Mark Ricks, Vice Chair
Trustee Thomas Sofield, Secretary
Dawn Antonucci, Assistant Secretary

Upon motion duly made and seconded, the slate of officers was approved as presented.

REMARKS FROM CHAIR SHEPHERD: Chair Shepherd thanked the Committees and Chairs for their reports and shared the next scheduled Board of Trustees Meeting for Appalachian State University will be held on Friday, December 2, 2022.

CLOSED SESSION: Chair Shepherd announced that she would entertain a motion for the Board to convene in closed session. Chair Shepherd asked that Chancellor Everts, the Provost and Executive Vice Chancellor, Vice Chancellors, General Counsel, Chief Communications Officer and the Assistant Secretary join the Trustees in closed session.

Chair Shepherd stated the livestream would be closed as we enter into closed session. Once we return to open session, the livestream will resume.

Upon motion duly made and seconded, the Board convened in closed session to:

prevent the disclosure of privileged or confidential information pursuant to North Carolina General Statute, Section 126-22 in accordance with [N.C.G.S. §143-318.11(a) (1)];

prevent the premature disclosure of an honorary degree, scholarship, prize, or similar award in accordance with [N.C.G.S. §143-318.11(a) (2)];

consult with the University's attorney in order to preserve the attorney-client privilege pursuant to [N.C.G.S. §143-318.11(a) (3)]; and

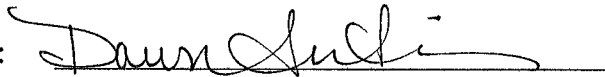
consider the qualifications, competence, performance, character, fitness, conditions of appointment, or conditions of initial employment of an individual public officer or employee or prospective public officer or employee in accordance with [N.C.G.S § 143-318.11(a)(6)].

PUBLIC SESSION RECONVENED: Upon motion duly made, seconded, and approved the Board reconvened in open session at 10:32 a.m.

ADJOURNMENT: There being no further business, the meeting was adjourned at 10:32 a.m.

Kimberly M. Shepherd, Chair

By:



Dawn Antonucci

Assistant Secretary

Remarks from the September 16, 2022 Meeting of the Board of Trustees

Friday, September 16, 2022

Good morning and welcome to a very exciting weekend on App State's Boone campus!

Sunday night, I returned from College Station, Texas, after our football team won a tremendously important game for App State, beating Texas A&M, who was, at the time, ranked sixth in the nation. This week, College GameDay, ESPN's popular college football pregame show, is broadcasting from App State's campus for the very first time. The national publicity for our university earned by these student-athletes and their coaches is unparalleled in our university's history, and it brings with it prestige and recognition for the entire App State campus. We will be able to put an actual dollar value on it once the weekend's shows have aired, but we can confidently say that the earned media from this national spotlight on App State multiplies our advertising budget by hundreds of millions of dollars. We expect to see increases in enrollment, fundraising and additional media interest in the work of our faculty, students and staff as a result.

Many of the faculty I have spoken with this academic year have commented on the energy and excitement in their classrooms, and you can feel it walking around campus. This year has a new invigoration, after five semesters of COVID precautions that inhibited our interactions and adversely affected the mental health of so many members of our university community.

In my State of the University remarks to campus last month, I shared that COVID safety remains a top priority. Vaccines and boosters are critical to keeping our campus as healthy as possible, and I am so pleased that this week, we began offering the latest COVID vaccine at our student health center. Students and employees who get a COVID vaccine or a booster on campus will receive a \$50 Amazon gift card, which has been a very popular incentive!

National publications are beginning to announce their college rankings for 2022-2023. College rankings by U.S. News & World Report, The Princeton Review, Forbes magazine and Money.com have recognized App State for academics, innovation, benefits for student veterans, programs to enhance the first-year experience and other aspects affirming App State's position as an educational leader — for both the nation and the Southeast.

- The U.S. News and World Report "Best Colleges" rankings list App State at No. 1 in Most Innovative Schools for the third consecutive year; and No. 2 for Best Undergraduate Teaching and Best Colleges for Veterans for the sixth consecutive year. This year, we were No. 3 in Top Public Schools in the South, and also No. 6 for Best Regional Universities in the South.
- App State also earned "Best College" designations by The Princeton Review, and we are featured in their 2022 "Guide to Green Colleges" for having exemplary commitments to the environment and sustainability.
- Forbes magazine ranked us among "America's Top Colleges" for 2022 — placing App State in the top 10 in North Carolina public and private schools.
- Money.com placed App State in its "Best Colleges in America" rankings for 2022, and also ranked App State third among North Carolina public schools and sixth in their 2022 "Best Colleges in the South" rankings.
- Our strong history of recognition as a Military Friendly school remains. VIQTORY, the industry standard for military rankings in higher education, will recognize App State for the 14th consecutive year when they release their rankings next month.

These rankings highlight the valuable work of our faculty to fulfill our mission of teaching excellence, of our staff to ensure students are supported throughout their academic careers, and of course, of our students' success. While the rankings only tell a small part of this story, I am glad to see their work recognized by these major publications.

Census Day, the point in time used by the UNC System for official enrollment counts, was September 2.

- Our overall enrollment remains strong, at well over 20,000.
- For the eighth year running, we have the most diverse student body in university history. This year's student population represents an increase in underrepresented students over last year and a 66% increase since my arrival to App State in 2014. This year's first-year class has more than doubled in underrepresented students since 2014.
- First-generation students represent about one-third of our undergraduate student populations.
- Rural students represent about one-third of our total student population.
- The population of App State Online students is growing significantly. At 9% of our total student body, this group is up nearly 8.8% from last year, and we expect that trend to continue.
- Our 4-year and 6-year graduation rates are both up from 2021.

You will recall that at your last meeting in June, you approved App State's new strategic plan. Our new mission was then approved by the Board of Governors later that month. For each of the plan's strategic priorities, we are building and utilizing metrics, benchmarks and procedures to assess impact, and we will communicate the overall impact with annual updates.

Our assessment tools will include:

- A university-wide financial plan;
- A climate action plan;
- A strategic plan for the research and creative endeavors enterprise;
- A diversity, equity and inclusion plan; and
- A comprehensive fundraising campaign.

I look forward to advancing App State under a new, thoughtful mission that was developed through a comprehensive, transparent and collective effort led by our University Planning and Priorities Council. Our new strategic plan recognizes App State as a long-established public institution that honors our founding commitment to educational access and excellence and our rural mountain heritage through teaching, research and service.

Our strategic performance metrics are, of course, tied to those of the UNC System. In January 2017, the Board of Governors five-year Strategic Plan for the UNC System called on System institutions to achieve ambitious goals in access, student success, affordability and efficiency, economic impact and community engagement, and institutional excellence and diversity.

These are the metrics we committed to in 2017 (there are two slides, so I will go through both of them with you).

As you can see, we have exceeded our rural enrollment goal. Prior to COVID, we were on track to meet or exceed the other goals on this slide. When students were given the option, during COVID, to

drop courses without penalty, we lost significant ground in these areas that it is not possible to make up in the final year of assessment. The data do not take those circumstances into account.

In our areas identified to improve and/or sustain, we exceeded our goals significantly. These are the areas in which circumstances were more within our control.

I have shared with our faculty and staff that the System Strategic Plan was “refreshed” in the 2021-22 academic year, and that we can expect to see a strong emphasis on degree efficiency, and some additional metrics related to addressing mental health, better serving adult students (including veterans and military-affiliated North Carolinians), and reducing student debt.

Upon arriving at App State in 2014, I immediately recognized major employee compensation issues (and a history of App being under-resourced in general). From my first day on the job, I have made it a priority to advocate for a new salary structure and funding model from the UNC System, AND find every pocket of recurring funds to address employee compensation.

The best biennial budget in university history, included a 6% across-the-board salary increase, as well as authority to give additional recurring merit and equity increases and one-time bonuses to eligible employees. Last year, we took full advantage of every opportunity to increase compensation.

In total, over the last nine months, all eligible faculty will have received an increase of at least 6% (across the board), and as much as 11% (with highest merit). Some have realized even more than 11%, with equity and inversion adjustments applied.

As you know, different rules apply and different opportunities are available for faculty and staff. My leadership team and I are currently reviewing opportunities to leverage the Labor Market Adjustment Reserve for staff in the 2022-23 year.

We greatly appreciate the support from our State legislators — thank you Representative Pickett — and Governor, from the Board of Governors — thank you Governor Byers — and from this Board as we continue leveraging every opportunity allowed by legislative and UNC System authority AND available funding, to increase compensation for every employee.

Last fiscal year marked the best fundraising year the university has had in a decade, crossing the \$36 million mark, with nearly \$31 million in cash gifts. The Appalachian Fund, College of Fine and Applied Arts, Reich College of Education, University Libraries and An Appalachian Summer Festival all had record fundraising years.

Since my arrival at App State, my goal has been to grow endowment gifts in support of major strategic initiatives and professorships. You will recall that last spring we received a \$2 million endowed professorship in early child literacy.

In the last eight years, we have had a 36% increase in professorships, and our endowment portfolio has more than doubled, to \$150 million.

I am very, very excited to share that the Child Development Center expansion is finally complete! The expanded facility is licensed for 55 additional children, nearly doubling its capacity. Renovations included five additional classrooms, kitchen and laundry facilities, a playground and additional parking and sidewalks.

With the highest possible licensure rating of five stars, it is one of the most sought-after child care facilities in the community. This expansion is helping to meet the high demand for child care with exceptional quality care for the children of staff, faculty and students. We are well aware, however,

that there is still much unmet demand, particularly for infant and toddler care, and we continue to explore future solutions.

New River Hall — on the far left of this picture — is also complete and students have been happily living there since August. This is the final residence hall in our phased, public-private-partnership residence halls project. The project, which we began in 2019, has replaced nearly 1,800 beds in six outdated residence halls and has added 500 additional beds. The final component of this project, which you can see is taking place right outside these windows, is the demolition of Eggers and Bowie residence halls. They will be replaced by approximately 150 new surface parking spaces in the spring.

After breaking ground in March on the first academic building of the Innovation District, we continue to move forward. In July, the Board of Governors approved the pre-development letter of intent, and our pursuit of public-private-partnership agreements, for the district's first phase. (Thank you, again, Governor Byers!)

The Innovation District will bring together expertise across disciplines and facilitate collaborations on campus and with the communities throughout the region, extending the university's mission of teaching, research and service. This project is an ambitious enterprise that will have a lasting and powerful impact on the entire region.

Phase One of the project will include a Conservatory for Biodiversity Education and Research, which will facilitate cross-disciplinary collaboration and encourage K–12 partnerships.

Paired with the adjacent Nature Preserve, the conservatory will advance knowledge surrounding the natural and cultural history of the Southern Appalachian region, allowing the App State Community and visitors to:

- understand the natural history and economic importance of our region's biodiversity; and
- gain a heightened appreciation of the research and creative endeavors being conducted at App State.

The conservatory will build on existing opportunities available through the Department of Biology's teaching and research facilities. Construction for the conservatory is slated to begin in summer 2023, with a targeted opening date of fall 2025. (Thank you, again, Representative Pickett.)

The P3 projects in Phase One will include employee housing that will not rely on state funds, or any capital from the university. As you know, our resort community location adds financial pressure in an already tight housing market. During my first days on campus, employees let me know they were often "priced out" of housing in Boone, and many live in other counties, some even in Tennessee, in order to afford homes for themselves and their families. I have long had pressing concerns about how availability of affordable housing impacts the recruitment of a talented workforce. Now, with Millennial Campus designation and support from this board and our Board of Governors, I am pleased we will have more affordable options to help meet our employees' demand for housing. As you can imagine, this has also been wildly popular with our employees! Construction for the faculty and staff housing is slated to begin in winter of 2023 and conclude in 2025.

The third aspect of the Phase One District Concept, also a P3 project, is a zero-carbon energy system that will begin to transition our campus away from steam power. App State has a long-established reputation as a leader in the renewable energy space. Because of this, there are organizations that are interested in working with us on this innovative project, and we are exploring renewable energy options that will establish a national example for sustainable energy solutions. This project will also require no state funds or university capital. The design for the energy system is expected to be finalized in fall 2022, with the system becoming operational in summer 2025.

We are, of course, thrilled with the last biennial budget, and we continue to showcase our needs for the next budget. One of the most pressing is to replace I.G. Greer.

In 2020, a UNC System STEM Capital Planning Study projected that App State will need approximately 132,000 square feet of space dedicated to science, technology, engineering and math in order to meet projected demands by 2030. In this study, we looked at replacing I.G. Greer with a multistory STEM building in the heart of our campus. Unlike Sanford and Wey halls, I.G. Greer is not a building we would be able to cost-effectively renovate — it does not have good “bones.” A new STEM building would expand the classroom capacity of the entire campus, adding lecture classrooms and expanding teaching and research laboratory space. Additional research space would allow faculty mentorship in undergraduate and graduate research. This is a priority funding project that I mention to the Board of Governors and members of the General Assembly every chance I get.

Plans for opening the Hickory Campus to students in fall 2023 are moving forward.

The City of Hickory has been incredibly welcoming to App State, and they are very excited about College GameDay coming to App State! Signage has been going up on the building in recent weeks, and more is coming. The City of Hickory cleaned the exterior of the building for us a few months ago, making the building much brighter than it was last fall, when we bought it!

Partnerships with the City of Hickory and other local government, education, civic and business leaders in the area have been key to ensuring the programs we offer on the Hickory Campus will meet the educational needs of the region. We have held several listening sessions with many constituency groups representing Hickory and the surrounding areas, with more planned. These have included members of the General Assembly, representatives from local government entities, higher education, K-12 schools, business, civic and community development leaders. In July, I convened the first meeting of the App State at Hickory Advisory Council, which has representation from key leaders in the Hickory area.

Many of the discussions and listening sessions we have had so far have involved advancing educational attainment for the Hickory area. Common themes that have emerged include innovation, arts and culture, recreation, child care, student support and academic areas that include business, education, health care, engineering, design and building sciences. There are also numerous possibilities for the Hickory area to engage with the university’s sustainability initiatives.

As we prepare to open the App State at Hickory Campus to students in fall of 2023, we are taking the information from these listening sessions and meetings and aligning them with the academic goals, missions and opportunities in each academic college. Our program offerings will be strategic, thoughtful and collaborative.

Last spring, we congratulated our fourth class of graduating mini-Mountaineers from App State’s first lab school, the Appalachian State Academy at Middle Fork, in Walkertown. The graduating fifth graders worked very hard, supported by their families and the dedicated Academy teachers and staff, and they have bright futures ahead of them. Every one of them is planning to come to App State — their college in the mountains.

Last month, we cut the ribbon on our second lab school, the new App State Academy at Elkin. You see Chair Shepherd and Governor Byers in this photo – thanks to you and to the others in this room who joined us on that very hot day to celebrate this terrific milestone! The teachers, principal and staff, supported by the Superintendent and the School Board, were so excited to start school they were nearly jumping up and down!

The Elkin Academy serves approximately 100 students in second through fourth grades.

We are now the only UNC System institution to operate two lab schools. We greatly appreciate the strong and steady leadership from Dean Spooner and the amazing collaborative team in the Reich College of Education for their work with these academies, which are becoming models for student success across the state.

In July, Team Sunergy brought home a second-place finish in the 2022 American Solar Challenge, beating a roster of highly elite North American institutions with engineering programs. The team also earned the Electrical Design Award — beating out MIT — for the second straight year. With a history of podium finishes in international racing competitions since 2016, Team Sunergy represents the best of App State innovation and dedication to making the world better for future generations.

Our academic department chairs are helping share the big picture planning, and all of the related work with the faculty. This summer, I hosted the academic department chairs, and participated in a three-week summer institute, an initiative I began on this campus in 2021. This professional development program offers opportunities for academic department chairs to engage with one another, as well as with members of my leadership team, for in-depth discussions about topics ranging from funding for the university, to enrollment goals, to diversity and inclusion strategies, and much more. The discussions were rich and collaborative, and I thank Provost Norris and her leadership team, in particular Vice Provost of Faculty Policies and Development Neva Specht and Dr. Susan Colby, Interim Executive Director for the Center for Excellence in Teaching and Learning for Student Success, for presenting this important professional development opportunity for the academic Department Chairs.

These individuals demonstrated passionate and unwavering commitment to the success of our students and steadfast support of App State faculty. We are so fortunate to have such an outstanding group of chairs leading our academic departments.

At the beginning of each academic year, I share a state of the university address with faculty and staff. As I reported to them last month, the state of the university is strong, and App State is on a trajectory of excellence that will continue for generations to come. We continue to innovate in response to the needs of our state and region, and we remain true to our founding mission: to provide access to education.

I'd like to close my remarks today by sharing our most recent [App State commercial](#), which is nationally and regionally televised, and which is getting some extra play over the next few days!

Thank you for supporting our students, faculty and staff, and thank you for believing in our vision.

Madam Chair, this concludes my remarks.

MINUTES
MEETING OF THE ACADEMIC AFFAIRS COMMITTEE
APPALACHIAN STATE UNIVERSITY
BOARD OF TRUSTEES

Thursday, September 15, 2022
Grandview Ballroom, Room A

CALL TO ORDER: The Academic Affairs Committee of the Board of Trustees of Appalachian State University met at the call of the Acting Chairperson, James Harris, on Thursday, September 15, 2022 at 2:00pm. Acting Chairperson James Harris presided and called the meeting to order.

MEMBERS PRESENT:

Quson E. Brown
Anita B. Greene
James E. Harris, Acting Chairperson
E. Bonnie Schaefer

MEMBER ABSENT:

James M. Barnes, Chairperson

OTHERS PRESENT:

Kyle Allen
Cindy Barr
Kathy Brown
Shannon Campbell
Jennifer Chrisohon
James Douthit
Sara Figlow
Mark Ginn
Andrea Gonzalez
Mike Hambourger
Marie Hoepfl
Marie Huff
Ece Karatan
Carol Kline
Heather Langdon
Mike McKenzie
Eric Marland
Adryona Nelson
Heather Norris
Sue Polanka
Erich Schlenker
Neva J. Specht
Melba Spooner
Jeff Vahlbusch
Tom Van Gilder
James Webb

CONFLICT OF INTEREST NOTICE: Acting Chairperson Harris read the following statement:
“Under the State Government Ethics Act, all voting members of the Board of Trustees have a duty to avoid conflicts of interest and appearances of conflicts. Looking at the agenda for today’s meeting, does anyone know that you have a conflict of interest or an interest that would give rise to the appearance of a conflict of interest? If so, please let me know now.”

EXPECTATION OF CONDUCT NOTICE: Acting Chairperson Harris read the following statement:

“As we begin the business portion of the meeting, I would like to remind everyone of the Subcommittee’s expectations for conduct at our meetings. We ask that those attending today remain respectful of fellow attendees and the Committee. Those attending an official meeting may not engage in conduct that is inconsistent with our Bylaws or that interferes with the rights of others to observe and listen to the proceedings. Any individual who disrupts the meeting will be asked to leave and may be subject to arrest.”

APPROVAL OF MINUTES: A motion was made by Trustee Quson Brown and seconded by Trustee Bonnie Schaefer to approve the minutes from the June 16, 2022 meeting of the Academic Affairs Committee. The motion was approved unanimously.

Walker College of Business Presentation

Dr. Sandra Vannoy, Dr. Carol Kline, and Mr. Erich Schlenker, along with student Andrea Gonzalez, gave a presentation on the College’s innovative programming, its student support centers, and other points of pride such as new undergraduate degrees in Cybersecurity and Business Analytics, and national rankings in USA Today and Princeton Review as one of the top business schools in the nation. Also, the College is making significant societal impacts in rural North Carolina communities with participation in the Rural Community Capacity program and among students in their Business for Good Residential Learning Community.

Adjournment

Acting Chairperson Harris requested a motion, if no further business, to adjourn. A motion was made by Trustee Quson Brown and seconded by Trustee Bonnie Schaefer to adjourn. The motion carried unanimously.

ADJOURNMENT: There being no further business, the meeting adjourned.

Respectfully submitted,

Kathy Brown
Recording Secretary

MINUTES
MEETING OF THE BOARD OF TRUSTEES ATHLETICS COMMITTEE
APPALACHIAN STATE UNIVERSITY

Thursday, September 15, 2022
Grandview Ballroom
North End Zone Facility Breakout Room B
Livestream at: chancellor.appstate.edu/bot/

CALL TO ORDER: The Athletics Committee of the Board of Trustees of Appalachian State University met at the call of the Chairperson and the Chancellor on Thursday, September 15, 2022, at 3:00 p.m. in the North End Zone Facility Breakout Room B on the campus of Appalachian State University, Boone, North Carolina. R. Thomas Sofield presided and called the meeting to order.

MEMBERS PRESENT:

J. Jeffries Chesson
James K. Reaves
R. Thomas Sofield

OTHERS PRESENT:

John Adams
Sharon B. Bell
C. Philip Byers
Shawn Clark
Matthew T. Dockham
Stacy Everett
Sheri Everts
Douglas P. Gillin
Mark Ginn
David Jamison
Heather Langdon
Dan Layzell
Suzette S. Mauney
Paul A. Meggett
Jennifer Myers
Michelle Novacek
Jeff Pierce
Patrick C. Ransdell
Jonathan B. Reeder
Sarah Rupp
Mark E. Ricks
Kimberly M. Shepherd
Meghan Wills

CONFLICT OF INTEREST NOTICE: Chair Sofield read the statement: "Under the State Government Ethics Act, all voting members of the Board of Trustees have a duty to avoid conflicts of interest and appearances of conflicts. Looking at the agenda for today's meeting, does anyone know that you have a conflict of interest or an interest that would give rise to the appearance of a conflict of interest? If so, please let me know now." [None reported]

OPENING STATEMENT ON EXPECTATIONS OF CONDUCT: Chair Sofield read the statement: "As we begin the business portion of the meeting, I would like to remind everyone of the Committee's expectations for conduct at our meetings. We ask that those attending today remain respectful of fellow attendees and the Committee. Those attending an official meeting may not engage in conduct that is inconsistent with our Bylaws or that interferes with the rights of others to observe and listen to the

proceedings. Any individual who disrupts the meeting will be asked to leave and may be subject to arrest.”

APPROVAL OF MINUTES: Chair Sofield stated the June 16, 2022 Athletics Committee meeting minutes were included in Committee members’ materials. A motion was made, seconded, and approved to accept the minutes as distributed.

COMMENTS FROM HEAD FOOTBALL COACH: Head Football Coach, Shawn Clark, provided the Committee with insight into App State’s recent victory against #6 ranked Texas A&M, and visit from ESPN College GameDay.

UNC INTERCOLLEGIATE ATHLETICS SURVEY: Deputy Athletics Director, Jonathan Reeder, provided a brief overview of the UNC Intercollegiate Athletics Survey report, which includes athletics financial information, academic performance, and other related data, in which no corrective action was required.

PRESENTATION BY DIRECTOR OF ATHLETICS: Mr. Doug Gillin, Director of Athletics, presented several updates to the Committee:

- Update on academic performance, where several App State sport programs earned All-Academic Team honors in spring 2022.
- Campus and Community Connections, including several events hosted by App State Athletics, including the Legends Fundraising Event, App State Fan Fest, and participation in welcoming back Watauga County School students during their first week of class in August.
- Competitive updates including App State Football competing in their season opener on September 3rd against UNC Chapel Hill, where over 40,000 people were hosted at Kidd Brewer Stadium.
- Facilities updates, including progress on the Outdoor Track and Field complex, remaining facility development at the App 105 property, and key enhancements to Kidd Brewer Stadium.
- Recent revenue generation efforts, including significant increases in App State’s Circle of Excellence donor group.
- Overview of a new Student-Athlete Name, Image and Likeness software partnership with INFLCR.
- Preview of ESPN College GameDay coming to App State’s campus on Saturday, September 17.

OPEN SESSION ADJOURNED: A motion was made and seconded that the Committee convene in closed session to:

- Prevent the disclosure of confidential or privileged information under Chapter 126-24 of North Carolina General Statutes. Pursuant to [N.C.G.S § 143-318.11(a)(1)].

The motion was approved unanimously. Chancellor Sheri Everts, Governor Philip Byers, Board of Trustees members, Paul Meggett, Hank Foreman, Heather Norris, Dan Layzell, J.J. Brown, Jane Barghothi, Megan Hayes, Doug Gillin, and Jonathan Reeder were asked to remain for closed session. All others were excused.

OPEN SESSION RECONVENED: Chair R. Thomas Sofield reconvened the open session.

ADJOURNMENT: After the open session reconvened, the meeting of the Athletics Committee adjourned at 4:00 p.m.

Respectfully submitted,

Jonathan B. Reeder
Recording Secretary

MINUTES
MEETING OF THE AUDIT COMMITTEE
APPALACHIAN STATE UNIVERSITY
BOARD OF TRUSTEES

Thursday, September 15, 2022

Meeting Room A

North End Zone Facility

Livestream at: chancellor.appstate.edu/bot/

CALL TO ORDER: The Audit Committee of the Board of Trustees of Appalachian State University met at the call of the Chair on Thursday, September 15, 2022, at 4:00 p.m. in meeting room A, North End Zone facility on the campus of Appalachian State University in Boone, North Carolina. Mr. Steven D. Wyatt, Chair, presided and called the meeting to order.

MEMBERS PRESENT:

Steven D. Wyatt, Chair
Anita Greene
James E. Harris

OTHERS PRESENT:

John Adams
Sarah Ames
Cindy Barr
Sharon Bell
J.J. Brown
Jennifer Chrisohon
Crawford Cleveland
David Earp
Stacy Everett
Sheri Everts, Chancellor
Kristi Gragg
David Jamison
Dan Layzell
Daniel Lightfoot
Paul Meggett
Jennifer Myers
Heather Norris
Anna Oakes
Sarah Rupp
Kimberly Shepherd
Tom Van Gilder
James Webb
Meghan Wills

CONFLICT OF INTEREST NOTICE: Chair Wyatt read the following: “Under the State Government Ethics Act, all voting members of the Board of Trustees have a duty to avoid conflicts of interest and appearances of conflicts. Looking at the agenda for today’s meeting, does anyone know that you have a conflict of interest or an interest that would give rise to the appearance of a conflict of interest? If so, please let me know now.” No conflicts were voiced.

EXPECTATION OF CONDUCT NOTICE: Chair Wyatt also read the following: “As we begin the business portion of the meeting, I would like to remind everyone of the Committee’s expectations for conduct at our meetings. We ask that those attending today remain respectful of fellow attendees and the Committee. Those attending an official meeting may not engage in conduct that is inconsistent with our Bylaws or that interferes with the rights of others to observe and listen to the proceedings. Any individual who disrupts the meeting will be asked to leave and may be subject to arrest.”

APPROVAL OF MINUTES: The minutes of the June 16, 2022 Audit Committee meeting were delivered to all Audit Committee members prior to the meeting. There were no corrections. Chair Wyatt called for a motion to approve the June 16, 2022 Audit Committee meeting minutes. Upon motion made by Trustee James E. Harris and seconded by Trustee Anita Greene, the minutes of the meeting were approved as presented.

SUMMARY OF 2021-2022 AUDIT PLAN AND RECENT INTERNAL AUDIT ACTIVITY: Ms. Jennifer Myers, Chief Audit Officer, provided the Committee an update on the current audit plan progress. The year began with 50 audit projects, and none have been added. The internal audits reviewed and discussed for this quarter were:

- GEAR UP - A compliance audit of GEAR UP (Gaining Early Awareness and Readiness for Undergraduate Programs) was completed. This was a compliance audit conducted to evaluate whether GEAR UP was in compliance with grant terms and guidelines as well as University policies, and to present instances of non-compliance, if any, with applicable federal regulations and guidance and with ASU GEAR UP and University policies and procedures. No findings were reported.
- New River Light and Power - A financial audit of New River Light and Power (known henceforth as “NRLP”) was completed. This was a financial audit conducted to evaluate whether NRLP’s financial process internal controls were in place, adequately designed, and effective to reasonably ensure compliance with University policies and procedures and other applicable regulations or requirements. No findings were reported.

- Campus-Wide Annual Reporting:
 - Cash Counts - A campus-wide review was conducted for cash counts. Findings consisted of University funds that were not properly safeguarded in eleven out of 46 instances. A recommendation was made to follow University policy regarding storage and safeguarding funds. A follow-up will be conducted within the next year.
 - Receipt Books – A campus-wide review was conducted for receipt books. Findings consisted of fourteen instances of late deposits. The non-compliance has continued over the course of two years. A recommendation was made to follow University policy regarding receipting and depositing funds and collection of cash. A follow-up will be conducted within the next year.

Follow-up results from the previous year were found to be partially resolved as one of eight departments has continued to be non-compliant with depositing funds timely. A recommendation was made to increase oversight and add additional training. Monitoring will continue and a follow-up will be conducted in the next year.
 - Inventory Testing – A campus-wide review was conducted for inventory testing. There were no findings.
- Campus-Wide Quarterly Reporting:
 - Fixed Assets: A campus-wide review was conducted for fixed assets. No findings were reported.
 - Travel Disbursements: A campus-wide review was conducted for travel disbursements. No findings were reported. In addition, the follow-up results from the previous quarter were resolved.
 - P-Card: A campus-wide review was conducted for p-cards. Findings consisted of 19 instances of non-state contract or convenience contracted vendors being used to make purchases were identified out of the 25 p-card transactions that were reviewed. A recommendation was made to provide additional training to cardholders and card reconcilers. New software will also be implemented. Follow-up will be conducted within the next year.
 - Access Controls: A campus-wide review of access controls was conducted. Findings of supervisors not submitting timely documentation for Human Resources review and approval to ensure proper onboarding were reported. Findings of Human Resources being late to approve five employee separation actions were also reported. Recommendations were made to follow University guidelines concerning employee onboarding and separation. A recommendation to add separation processes training to onboarding was given. A follow-up will be conducted within one year.
- Additionally, the committee received a summary of the Consulting activities completed by the Office of Internal Audits this quarter:

- Athletic Ticketing Consultation: This audit was conducted to 1) review and certify the number of tickets sold for home football games for the 2019 and 2021 seasons and 2) to confirm the percentage change which is in regards to Section 4 of the ASU athletic football coach contract. It was reported that football game ticket sales were accurately reported and football ticket sales increased by 11.2%. This increase surpasses the requirements of the football coach contract.
- Internal Control Assessments: Required Review of AICFR "C" Controls: This consultation was conducted to certify that the University has performed an annual review of its system of internal control. No major deficiencies in internal controls related to financial reporting were identified. No known fraud that involves management or other employees who have a significant role in the institution's system of internal control was identified.

SUMMARY OF EXTERNAL AUDITS COMPLETED AND IN-PROGRESS:

Ms. Jennifer Myers, Chief Audit Officer, provided a summary of the following external audits that are currently in progress:

- State Financial Audit: The Office of State Auditor is in the process of performing control work and will be back on campus in October 2022.
- ASU Foundation: An audit of the financial statements for June 30, 2022 is in progress. External Auditor: *Williams Overman Pierce, LLP*.
- Appalachian Student Housing Corporation: An audit of the financial statements for June 30, 2022 is in progress. External Auditor: *Blackburn, Childers, & Stegall, CPAs*.
- Reducing Energy Burden in the High Country Grant: The North Carolina Department of Environmental Quality and State Energy Office is conducting a virtual monitoring visit.
- Updates from the June 2022 Report:
 - Foster Grandparents Program: The Foster Grandparents Program (part of the Appalachian Senior Programs (ASP), which assists children and the senior population of a five-county area in northwestern North Carolina) is in progress. External Auditor: *AmeriCorps*.

Ms. Jennifer Myers, Chief Audit Officer, provided a summary of the following external audits that are complete:

- Lucy Brock Child Development Center – Food Service Program: There were two findings that have been resolved regarding a) missing/incomplete documentation and b) missing meal component. External Auditor: *NC Department of Health and Human Services*.

2022 BOARD OF TRUSTEES AUDIT COMMITTEE CERTIFICATION LETTER:

Ms. Jennifer Myers, Chief Audit Officer, brought forward the 2022 Board of Trustees Audit Committee Certification Letter for review and discussion. This certification attests to the Committee's duties and responsibilities and certifies that these have been completed as

prescribed, and is sent annually to the UNC System Office of Compliance and Audit Services. Chair Wyatt has reviewed and approved the letter, and it has been sent to Norma Houston, Chief of Staff of the UNC System Office.

AUDIT COMMITTEE UPDATE PRESENTATION:

Ms. Jennifer Myers, Chief Audit Officer, presented the Committee with the following updates:

- Key Performance Indicators for Fiscal Year 2022: Seventy-three percent of time was spent directly on auditing activities.
- Audits Completed from the Fiscal Year 2022 Audit Plan: Forty-one audits were completed.
- OIA training for fiscal years 2022 and 2023
 - 328 hours of professional development were completed.
 - Trainings are scheduled for the upcoming academic year.
- Client Survey Results
 - Eleven auditees completed the survey from November-June, and the overall rating was 4.7 out of 5, expressing agreement with the performance statements in the survey.
- NC Internal Audit Self-Assessment and Maturity Model Dashboard for Fiscal Year 2022
 - The self-assessment has been completed with a rating of 3.85 out of 5.

DAVID JAMISON – SELF-ASSESSMENT OF INTERNAL CONTROLS OVER FINANCIAL REPORTING (AICFR) FOR FISCAL YEAR 2022:

Mr. David Jamison, University Controller, detailed the self-assessment of internal controls over financial reporting outcomes. A committee reviewed the self-assessment. The committee members were David Jamison, Jennifer Myers, Timothy James, Elaine Berry, Sharon Bell, Denise Foutz, Lori Cornell, Kevin Patterson, Roger Brandon, Jim Webb, Sarah Holder, Joe Piazza, Amy Roberts, Kristi Gragg, Rachel Taylor, John Wall, Boris Salvador Maldonado. It was reported that there have been no identified major or significant deficiencies in internal controls. The minor deficiencies that were noted have existing control processes in place and are all in the process of improvement.

CLOSED SESSION: Chair Wyatt called for a motion to enter into closed session at 4:23 p.m. A motion was made by Trustee James Harris and seconded by Trustee Anita Greene that the Committee adjourn the open session and convene in closed session to prevent the disclosure of privileged or confidential information pursuant to North Carolina Statute section 132-1.7 and 132-6.1(c) in accordance with N.C.G.S § 143-318.11(a)(1). The motion was unanimously approved. Chair Wyatt asked that Chancellor Everts, Chief of Staff Hank Foreman, Paul Meggett, Kim Shepherd, Tom Van Gilder, Jim Webb, David Earp, Jennifer Myers, Kristi

Gragg, Heather Norris, Dan Layzell, and Sarah Ames join the voting members in closed session.

OPEN SESSION RECONVENED: Chair Wyatt reconvened open session at 4:43 pm.

ADJOURNMENT: There being no further business, a motion was made to adjourn the meeting. The motion was seconded and unanimously approved a 4:44 p.m.

STEVEN WYATT, Chair

By: _____
Sarah Ames
Recording Secretary

Minutes
Meeting of the Finance and Operations Committee
Board of Trustees
Appalachian State University
September 15, 2022

CALL TO ORDER: The Finance and Operations Committee of the Board of Trustees of Appalachian State University met at the call of the Chair and the Chancellor on Thursday, September 15, 2022 at 2:00 p.m. in the End Zone Facility - Meeting Room B. Chair James K. Reaves presided.

MEMBERS PRESENT:

J. Jeffries Chesson
Fairley Bell Cook
James E. Harris
James K. Reaves
Mark E. Ricks
Kimberly M. Shepherd
R. Thomas Sofield

OTHERS PRESENT:

John Adams
Sharon Bell
J.J. Brown
Margaret Bumgarner
Philip Byers
Crawford Cleveland
Matthew Dockham
Matt Dull
Sheri Everts, Chancellor
Megan Hayes
David Jamison
Nick Katers
Dan Layzell
Jennifer Myers
Paul Meggett
Michelle Novacek
Anna Oakes
Jeff Pierce
Diane Pitts
Sarah Rupp

CONFLICT OF INTEREST NOTICE: Trustee Reaves read the following: "Under the State Government Ethics Act, all voting members of the Board of Trustees have a duty to avoid conflicts of interest and appearances of conflicts. Looking at the agenda for today's meeting, does anyone know that you have a conflict of interest or an interest that would give rise to the appearance of a conflict of interest? If so, please let me know now." [None reported]

The following statement was also read, “as we begin the business portion of the meeting, I would like to remind everyone of the Committee’s expectations for conduct at our meetings. We ask that those attending today remain respectful of fellow attendees and the Committee. Those attending an official meeting may not engage in conduct that is inconsistent with our *Bylaws* or that interferes with the rights of others to observe and listen to the proceedings. Any individual who disrupts the meeting will be asked to leave and may be subject to arrest.”

APPROVAL OF MINUTES: A motion was made by Trustee Sofield and seconded by Trustee Cook to approve the minutes of the June 16, 2022, meeting of the Finance and Operations Committee. The motion was approved unanimously.

NEW RIVER LIGHT AND POWER COMPANY LINE OF CREDIT

Dan Layzell, Vice Chancellor of Finance and Operations, presented a resolution requesting authority for a loan by New River Light and Power Company. This loan is needed to bridge cash flow resulting from the rising cost of the delivery of electricity and the approved emergency consumer rate increase which came into effect in August 2022. The loan will finance elevated purchased power costs until New River Light and Power Company can fully recover the cost through customer charges. The amount of the loan is not to exceed \$7M with a maturity date of 12 years.

Following discussion, the motion was made by Trustee Chesson and seconded by Trustee Sofield to approve this \$7M loan for New River Light and Power Company. The motion carried.

Chair James K. Reaves recused himself from the discussion and voting on this request due to a conflict of interest.

CAPITAL PROJECT APPROVALS-ALL YOU CARE TO EAT REMODELING AT RIVERS STREET AND TRIVETTE HALLS

Dan Layzell, Vice Chancellor of Finance and Operations, recognized Nick Katers, Associate Vice Chancellor of Facilities Management. Mr. Katers stated that these projects are campus dining initiated and supported projects to upgrade two primary dining halls at Rivers Street and Trivette Hall to the All You Care to Eat format. The administration is seeking authorization of \$3.8 million for these projects. The scope of these projects includes structural renovation, updates to food prep and service areas and upgrade and replace food service equipment.

Following discussion, the motion was made by Trustee Ricks and seconded by Trustee Sofield to approve the authorization of \$3.8 million for renovations needed in the Rivers Street and Trivette Dining Halls for upgrading to the All You Care to Eat format. The motion carried.

LEASE – MIDDLE FORK ACADEMY

Dan Layzell, Vice Chancellor of Finance and Operations, presented information for requesting the approval of a lease renewal with Winston-Salem/Forsyth County Board of Education for the Academy at Middle Fork. The request is to extend the lease for another 5 years, until June 2028, with the annual rent to remain the same.

Following discussion, the motion was made by Trustee Cook and seconded by Trustee Chesson to renew the lease with Winston-Salem/Forsyth County Board of Education as presented. The motion carried.

CAPITAL PROJECTS UPDATE

Nick Katers, Associate Vice Chancellor for Facilities Management, gave a capital projects update.

ADJOURNMENT: There being no further business, the meeting adjourned at 2:45 p.m.

Respectfully submitted,

Diane Pitts
Recording Secretary

MINUTES
MEETING OF THE STUDENT AFFAIRS COMMITTEE
APPALACHIAN STATE UNIVERSITY
BOARD OF TRUSTEES

Thursday, September 15, 2022
North End Zone Facility – Room A
3:00 p.m.

CALL TO ORDER: The Student Affairs Committee of the Board of Trustees of Appalachian State University met at the call of the Chair on Thursday, September 15, 2022, at 3:00 p.m. in meeting room A, North End Zone facility on the campus of Appalachian State University in Boone, North Carolina. Chair Fairley Bell Cook, presided and called the meeting to order.

MEMBERS PRESENT:

Fairley Bell Cook, Chairperson
Quson Brown
James Harris
Steve Wyatt

MEMBERS PRESENT VIA ZOOM:

Bonnie Schaefer

OTHERS PRESENT:

Cindy Barr
J.J. Brown
Jane Barghothi
Jeff Cathey
Elisabeth Cavallaro
Jennifer Chrisohon
Crawford Cleveland
Matt Dull
Sarah Garrow
Judy Haas
Rodo Leone
Heather Jo Mashburn
Geraldyn Mitchell
Brandon Nelson
Traci Royster
Jennifer Shaffer
Moriah Stegall

CONFLICT OF INTEREST NOTICE: Chair Cook read the following: "Under the State Government Ethics Act, all voting members of the Board of Trustees have a duty to avoid conflicts of interest and appearances of conflicts. Looking at the agenda for today's meeting, does anyone know that you have a conflict of interest or an interest that would give rise to the appearance of a conflict of interest? If so, please let me know now." [None reported.]

EXPECTATION OF CONDUCT NOTICE: Chair Cook also read the following: "As we begin the business portion of the meeting, I would like to remind everyone of the Committee's expectations for conduct at our meetings. We ask that those attending today remain respectful of fellow attendees and the Committee. Those attending an official meeting may not engage in conduct that is inconsistent with our Bylaws or that interferes with the rights of others to observe and listen to the proceedings. Any individual who disrupts the meeting will be asked to leave and may be subject to arrest."

APPROVAL OF MINUTES: The minutes of the June 16, 2022 Student Affairs Committee meeting were made available to all Committee members prior to the meeting. There were no corrections. Chair Cook called for a motion to approve the June 16, 2022 Student Affairs Committee meeting minutes. Upon motion made by Quson Brown and seconded by Bonnie Schaefer, the minutes of the meeting were approved as presented.

UNIVERSITY RECREATION SPACE NEEDS:

J.J. Brown, Vice Chancellor for Student Affairs, and Rodo Leone, Director of University Recreation, shared a presentation with the Committee about the need for additional recreation space. The Committee learned about the study conducted in the Spring, and a summary was presented. As the University has grown, the study demonstrated the need to renovate the Student Recreation Center to better serve today's students. Additionally, the study examined the options to renovate Varsity Gym preserving a historical building while increasing opportunities to provide additional wellness and recreational spaces on campus.

Trustee Wyatt asked about a feasibility study and next steps. A comprehensive advanced planning study has already been initiated by the University and an update will be provided at the December meeting. Trustee Harris spoke about the importance of messaging and how we might best articulate our case to the General Assembly for funding purposes. These types of "fitness neighborhoods" that we hope to accomplish through such renovations provide welcoming spaces for all and they represent a much-needed holistic approach to wellness and mental health.

CAPTIAL PROJECTS UPDATE:

Matt Dull, Associate Vice Chancellor for Student Affairs, provided an update on the Child Development Center expansion and the Housing P3 project. Matt shared images of the new Child Development Center space. The capacity has nearly doubled in size, and is a tremendous addition

of support to our faculty, staff and student parents. Additionally, New River Hall opened at the beginning of the semester and is the final new construction in the Housing P3 project. New River Hall completed the replacement of 1800 beds, and created 500 new beds transforming that side of campus. The demolition of Bowie and Eggers Halls continues and will be completed in December of this year. Matt thanked the Chancellor for her vision for the project, as well as the Board of Trustees Student Affairs Committee for its support. The Committee in turn acknowledged Matt for his project leadership over the past two years.

ADJOURNMENT: There being no further business, the motion was made by Steve Wyatt and seconded by James Harris to adjourn the meeting at 3:55 p.m.

FAIRLEY BELL COOK, Chair

By: _____
David Cook
Recording Secretary